



Danaher Corporation

# 2024 CDP Corporate Questionnaire 2024

# Contents

<b>C1. Introduction .....</b>	<b>7</b>
(1.1) In which language are you submitting your response? .....	7
(1.2) Select the currency used for all financial information disclosed throughout your response. ....	7
(1.3) Provide an overview and introduction to your organization. ....	7
(1.4) State the end date of the year for which you are reporting data. For emissions data, indicate whether you will be providing emissions data for past reporting years.....	8
(1.4.1) What is your organization’s annual revenue for the reporting period? .....	9
(1.5) Provide details on your reporting boundary. ....	9
(1.6) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)? .....	9
(1.7) Select the countries/areas in which you operate. ....	11
(1.8) Are you able to provide geolocation data for your facilities? .....	12
(1.24) Has your organization mapped its value chain? .....	13
(1.24.1) Have you mapped where in your direct operations or elsewhere in your value chain plastics are produced, commercialized, used, and/or disposed of? .....	14
<b>C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities .....</b>	<b>15</b>
(2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities? .....	15
(2.2) Does your organization have a process for identifying, assessing, and managing environmental dependencies and/or impacts? .....	16
(2.2.1) Does your organization have a process for identifying, assessing, and managing environmental risks and/or opportunities? .....	17
(2.2.2) Provide details of your organization’s process for identifying, assessing, and managing environmental dependencies, impacts, risks, and/or opportunities.....	17
(2.2.7) Are the interconnections between environmental dependencies, impacts, risks and/or opportunities assessed? .....	21
(2.3) Have you identified priority locations across your value chain? .....	22
(2.4) How does your organization define substantive effects on your organization? .....	23
(2.5) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health? .....	24
<b>C3. Disclosure of risks and opportunities .....</b>	<b>25</b>
(3.1) Have you identified any environmental risks which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?.....	25
(3.3) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations? .....	26

(3.5) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)? .....	27
(3.5.1) Select the carbon pricing regulation(s) which impact your operations.....	27
(3.5.2) Provide details of each Emissions Trading Scheme (ETS) your organization is regulated by.....	27
(3.5.3) Complete the following table for each of the tax systems you are regulated by.....	28
(3.5.4) What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?.....	28
(3.6) Have you identified any environmental opportunities which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future? .....	28

**C4. Governance..... 31**

(4.1) Does your organization have a board of directors or an equivalent governing body? .....	31
(4.1.1) Is there board-level oversight of environmental issues within your organization? .....	31
(4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board’s oversight of environmental issues.....	32
(4.2) Does your organization’s board have competency on environmental issues? .....	34
(4.3) Is there management-level responsibility for environmental issues within your organization?.....	35
(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals).....	36
(4.5) Do you provide monetary incentives for the management of environmental issues, including the attainment of targets? .....	39
(4.5.1) Provide further details on the monetary incentives provided for the management of environmental issues (do not include the names of individuals).....	40
(4.6) Does your organization have an environmental policy that addresses environmental issues?.....	42
(4.6.1) Provide details of your environmental policies.....	42
(4.10) Are you a signatory or member of any environmental collaborative frameworks or initiatives? .....	44
(4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment?.....	44
(4.12) Have you published information about your organization’s response to environmental issues for this reporting year in places other than your CDP response?.....	46
(4.12.1) Provide details on the information published about your organization’s response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication.....	46

**C5. Business strategy..... 48**

(5.1) Does your organization use scenario analysis to identify environmental outcomes? .....	48
(5.2) Does your organization’s strategy include a climate transition plan?.....	49
(5.4) In your organization’s financial accounting, do you identify spending/revenue that is aligned with your organization’s climate transition?.....	49

(5.9) What is the trend in your organization’s water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?.....	49
(5.10) Does your organization use an internal price on environmental externalities?.....	50
(5.11) Do you engage with your value chain on environmental issues?.....	51
(5.11.1) Does your organization assess and classify suppliers according to their dependencies and/or impacts on the environment? .....	53
(5.11.2) Does your organization prioritize which suppliers to engage with on environmental issues?.....	53
(5.11.5) Do your suppliers have to meet environmental requirements as part of your organization’s purchasing process? .....	54
(5.11.6) Provide details of the environmental requirements that suppliers have to meet as part of your organization’s purchasing process, and the compliance measures in place. ....	55
(5.11.7) Provide further details of your organization’s supplier engagement on environmental issues. ....	58
(5.11.9) Provide details of any environmental engagement activity with other stakeholders in the value chain. ....	61

**C6. Environmental Performance - Consolidation Approach..... 63**

(6.1) Provide details on your chosen consolidation approach for the calculation of environmental performance data.....	63
--	----

**C7. Environmental performance - Climate Change ..... 65**

(7.1) Is this your first year of reporting emissions data to CDP?.....	65
(7.1.1) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?.....	65
(7.1.2) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year? .....	65
(7.1.3) Have your organization’s base year emissions and past years’ emissions been recalculated as a result of any changes or errors reported in 7.1.1 and/or 7.1.2?.....	66
(7.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions. ....	67
(7.3) Describe your organization’s approach to reporting Scope 2 emissions.....	67
(7.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1, Scope 2 or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure?.....	67
(7.4.1) Provide details of the sources of Scope 1, Scope 2, or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure. ....	67
(7.5) Provide your base year and base year emissions. ....	69
(7.6) What were your organization’s gross global Scope 1 emissions in metric tons CO2e? .....	76
(7.7) What were your organization’s gross global Scope 2 emissions in metric tons CO2e? .....	77
(7.8) Account for your organization’s gross global Scope 3 emissions, disclosing and explaining any exclusions. ....	79

(7.9) Indicate the verification/assurance status that applies to your reported emissions.....	84
(7.10) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year? .....	84
(7.10.1) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year. ....	85
(7.10.2) Are your emissions performance calculations in 7.10 and 7.10.1 based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure? .....	85
(7.12) Are carbon dioxide emissions from biogenic carbon relevant to your organization?.....	85
(7.15) Does your organization break down its Scope 1 emissions by greenhouse gas type?.....	86
(7.16) Break down your total gross global Scope 1 and 2 emissions by country/area. ....	86
(7.17) Indicate which gross global Scope 1 emissions breakdowns you are able to provide. ....	107
(7.17.1) Break down your total gross global Scope 1 emissions by business division. ....	107
(7.20) Indicate which gross global Scope 2 emissions breakdowns you are able to provide. ....	107
(7.20.1) Break down your total gross global Scope 2 emissions by business division. ....	108
(7.22) Break down your gross Scope 1 and Scope 2 emissions between your consolidated accounting group and other entities included in your response. ....	108
(7.23) Is your organization able to break down your emissions data for any of the subsidiaries included in your CDP response? .....	109
(7.29) What percentage of your total operational spend in the reporting year was on energy? .....	109
(7.30) Select which energy-related activities your organization has undertaken. ....	109
(7.30.1) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.....	110
(7.30.6) Select the applications of your organization’s consumption of fuel. ....	113
(7.30.7) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type. ....	114
(7.30.9) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year. ....	118
(7.30.14) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or near-zero emission factor in the market-based Scope 2 figure reported in 7.7. ....	120
(7.30.16) Provide a breakdown by country/area of your electricity/heat/steam/cooling consumption in the reporting year. ....	121
(7.45) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations. ....	154
(7.53) Did you have an emissions target that was active in the reporting year? .....	156
(7.53.1) Provide details of your absolute emissions targets and progress made against those targets.....	156
(7.54) Did you have any other climate-related targets that were active in the reporting year?.....	160

(7.55) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases. ....	160
(7.55.1) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings. ....	160
(7.55.2) Provide details on the initiatives implemented in the reporting year in the table below. ....	161
(7.55.3) What methods do you use to drive investment in emissions reduction activities? ....	171
(7.73) Are you providing product level data for your organization’s goods or services?.....	172
(7.74) Do you classify any of your existing goods and/or services as low-carbon products? ....	172
(7.79) Has your organization canceled any project-based carbon credits within the reporting year?.....	172

**C9. Environmental performance - Water security ..... 173**

(9.1) Are there any exclusions from your disclosure of water-related data?.....	173
(9.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored? .....	173
(9.2.2) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change? .....	178
(9.2.4) Indicate whether water is withdrawn from areas with water stress, provide the volume, how it compares with the previous reporting year, and how it is forecasted to change. ....	180
(9.2.7) Provide total water withdrawal data by source. ....	182
(9.3) In your direct operations and upstream value chain, what is the number of facilities where you have identified substantive water-related dependencies, impacts, risks, and opportunities? .....	185
(9.5) Provide a figure for your organization’s total water withdrawal efficiency. ....	186
(9.13) Do any of your products contain substances classified as hazardous by a regulatory authority? .....	186
(9.14) Do you classify any of your current products and/or services as low water impact?.....	187
(9.15) Do you have any water-related targets? .....	187
(9.15.3) Why do you not have water-related target(s) and what are your plans to develop these in the future? .....	187

**C11. Environmental performance - Biodiversity..... 189**

(11.2) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments? .....	189
(11.3) Does your organization use biodiversity indicators to monitor performance across its activities? .....	189
(11.4) Does your organization have activities located in or near to areas important for biodiversity in the reporting year? .....	189

**C13. Further information & sign off ..... 191**

(13.1) Indicate if any environmental information included in your CDP response (not already reported in 7.9.1/2/3, 8.9.1/2/3/4, and 9.3.2) is verified and/or assured by a third party?..... 191

(13.2) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored..... 191

(13.3) Provide the following information for the person that has signed off (approved) your CDP response. .... 191

(13.4) Please indicate your consent for CDP to share contact details with the Pacific Institute to support content for its Water Action Hub website.....**Error! Bookmark not defined.**

## C1. Introduction

### (1.1) In which language are you submitting your response?

Select from:

English

### (1.2) Select the currency used for all financial information disclosed throughout your response.

Select from:

USD

### (1.3) Provide an overview and introduction to your organization.

#### (1.3.2) Organization type

Select from:

Publicly traded organization

#### (1.3.3) Description of organization

*Danaher is a global science and technology innovator committed to accelerating the power of science and technology to improve human health. Danaher is comprised of more than 15 operating companies with leadership positions in the biotechnology, life sciences and diagnostics sectors, organized under three segments (Biotechnology, Life Sciences and Diagnostics). United by the DANAHER BUSINESS SYSTEM (“DBS”), our businesses are also typically characterized by a high level of products and services that are sold on a recurring basis, primarily through a direct sales model and to a geographically diverse customer base. Our business’ research and development, manufacturing, sales, distribution, service and administrative facilities are located in more than 50 countries. Danaher operates in three business segments: 1) Biotechnology. Our Biotechnology businesses provide a comprehensive portfolio of technologies, tools and services that enable the discovery, development and manufacturing of biologic and genomic based medicines. We are applying science and technology at scale to help scientists accelerate time-to-market, lower costs and improve accessibility to biopharmaceuticals like monoclonal antibodies, mRNA vaccines and cell and gene therapies—changing healthcare as we know it. 2) Life Sciences. Every day, scientists around the world are working to understand the causes of disease, develop new therapies and vaccines and test new drugs. Our Life Sciences businesses make this leading-edge work possible. Our capabilities extend beyond research to power the development and commercialization of biopharmaceuticals including cell and gene therapies and other breakthrough treatments to advance patient health and improve treatment outcomes. 3) Diagnostics. Our Diagnostics businesses provide clinical instrumentation, consumables and software to help healthcare professionals safeguard patient health and improve diagnostic confidence wherever health care happens, from clinics and physicians’ offices to leading trauma,*



cancer and critical care centers. Our diagnostics solutions help inform treatment decisions for millions of patients every day while automating and streamlining laboratory workflows, so healthcare professionals can provide better patient care.

[Fixed row]

**(1.4) State the end date of the year for which you are reporting data. For emissions data, indicate whether you will be providing emissions data for past reporting years.**

**(1.4.1) End date of reporting year**

12/31/2023

**(1.4.2) Alignment of this reporting period with your financial reporting period**

Select from:

Yes

**(1.4.3) Indicate if you are providing emissions data for past reporting years**

Select from:

Yes

**(1.4.4) Number of past reporting years you will be providing Scope 1 emissions data for**

Select from:

2 years

**(1.4.5) Number of past reporting years you will be providing Scope 2 emissions data for**

Select from:

2 years

**(1.4.6) Number of past reporting years you will be providing Scope 3 emissions data for**

Select from:

Not providing past emissions data for Scope 3

[Fixed row]

### (1.4.1) What is your organization's annual revenue for the reporting period?

23890000000

### (1.5) Provide details on your reporting boundary.

	Is your reporting boundary for your CDP disclosure the same as that used in your financial statements?
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

### (1.6) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

#### ISIN code - bond

#### (1.6.1) Does your organization use this unique identifier?

Select from:

No

#### ISIN code - equity

#### (1.6.1) Does your organization use this unique identifier?

Select from:

Yes

### (1.6.2) Provide your unique identifier

US2358511028

**CUSIP number**

### (1.6.1) Does your organization use this unique identifier?

Select from:

Yes

### (1.6.2) Provide your unique identifier

235851102

**Ticker symbol**

### (1.6.1) Does your organization use this unique identifier?

Select from:

Yes

### (1.6.2) Provide your unique identifier

DHR

**SEDOL code**

### (1.6.1) Does your organization use this unique identifier?

Select from:

No

## LEI number

### (1.6.1) Does your organization use this unique identifier?

Select from:

No

## D-U-N-S number

### (1.6.1) Does your organization use this unique identifier?

Select from:

Yes

### (1.6.2) Provide your unique identifier

024744476

## Other unique identifier

### (1.6.1) Does your organization use this unique identifier?

Select from:

No

[Add row]

## (1.7) Select the countries/areas in which you operate.

Select all that apply

Oman

Chile

China

Egypt

Italy

Japan

Kenya

Qatar

- India
- Brazil
- Canada
- France
- Greece
- Israel
- Turkey
- Austria
- Belgium
- Croatia
- Czechia
- Morocco
- Cambodia
- Colombia
- Malaysia
- Portugal
- Indonesia
- Singapore
- Kazakhstan
- Luxembourg
- Netherlands
- Republic of Korea
- United Arab Emirates
- United States of America
- United Kingdom of Great Britain and Northern Ireland
- Spain
- Kuwait
- Mexico
- Norway
- Poland
- Sweden
- Denmark
- Finland
- Germany
- Hungary
- Ireland
- Slovakia
- Thailand
- Viet Nam
- Argentina
- Australia
- New Zealand
- Philippines
- Switzerland
- Saudi Arabia
- South Africa

**(1.8) Are you able to provide geolocation data for your facilities?**

	Are you able to provide geolocation data for your facilities?	Comment
	Select from: <input checked="" type="checkbox"/> No, this is confidential data	<i>Danaher is not providing geolocation data for facilities.</i>

[Fixed row]

## (1.24) Has your organization mapped its value chain?

### (1.24.1) Value chain mapped

Select from:

No, but we plan to do so within the next two years

### (1.24.4) Highest supplier tier known but not mapped

Select from:

Tier 1 suppliers

### (1.24.8) Primary reason for not mapping your upstream value chain or any value chain stages

Select from:

No standardized procedure

### (1.24.9) Explain why your organization has not mapped its upstream value chain or any value chain stages

*While Danaher has developed a comprehensive understand of our Tier 1 supply base through our supply chain sustainability management programs like the supplier risk assessment and management program and supplier sustainability assessment and monitoring program, Danaher has not yet developed a standardized procedure for mapping the upstream value chain or other value chain stages.*

[Fixed row]

**(1.24.1) Have you mapped where in your direct operations or elsewhere in your value chain plastics are produced, commercialized, used, and/or disposed of?**

	Plastics mapping	Primary reason for not mapping plastics in your value chain	Explain why your organization has not mapped plastics in your value chain
	<i>Select from:</i> <input checked="" type="checkbox"/> No, and we do not plan to within the next two years	<i>Select from:</i> <input checked="" type="checkbox"/> Not an immediate strategic priority	<i>This is not an immediate strategic priority at the enterprise-level.</i>

[Fixed row]

## **C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities**

**(2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities?**

### **Short-term**

**(2.1.1) From (years)**

0

**(2.1.3) To (years)**

1

**(2.1.4) How this time horizon is linked to strategic and/or financial planning**

*This time horizon generally corresponds to Danaher's operating budget planning timeline.*

### **Medium-term**

**(2.1.1) From (years)**

1

**(2.1.3) To (years)**

5

**(2.1.4) How this time horizon is linked to strategic and/or financial planning**

*This time horizon generally corresponds to Danaher's medium-term CapEx and OpEx planning.*



## Long-term

### (2.1.1) From (years)

5

### (2.1.2) Is your long-term time horizon open ended?

Select from:

No

### (2.1.3) To (years)

20

### (2.1.4) How this time horizon is linked to strategic and/or financial planning

*The long-term time horizon overlaps in significant ways with the time period for Danaher's strategic planning.*

*[Fixed row]*

## (2.2) Does your organization have a process for identifying, assessing, and managing environmental dependencies and/or impacts?

	Process in place	Primary reason for not evaluating dependencies and/or impacts	Explain why you do not evaluate dependencies and/or impacts and describe any plans to do so in the future
	Select from: <input checked="" type="checkbox"/> No, and we do not plan to within the next two years	Select from: <input checked="" type="checkbox"/> Not an immediate strategic priority	<i>While evaluating environmental dependencies and/or impacts is important, it is not an immediate strategic priority.</i>

*[Fixed row]*

**(2.2.1) Does your organization have a process for identifying, assessing, and managing environmental risks and/or opportunities?**

	Process in place	Risks and/or opportunities evaluated in this process
	Select from: <input checked="" type="checkbox"/> Yes	Select from: <input checked="" type="checkbox"/> Both risks and opportunities

*[Fixed row]*

**(2.2.2) Provide details of your organization’s process for identifying, assessing, and managing environmental dependencies, impacts, risks, and/or opportunities.**

**Row 1**

**(2.2.2.1) Environmental issue**

*Select all that apply*

- Climate change
- Water

**(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue**

*Select all that apply*

- Risks
- Opportunities

**(2.2.2.3) Value chain stages covered**

*Select all that apply*

- Direct operations
- Upstream value chain
- Downstream value chain

#### **(2.2.2.4) Coverage**

*Select from:*

- Full

#### **(2.2.2.7) Type of assessment**

*Select from:*

- Qualitative and quantitative

#### **(2.2.2.8) Frequency of assessment**

*Select from:*

- Annually

#### **(2.2.2.9) Time horizons covered**

*Select all that apply*

- Short-term
- Medium-term
- Long-term

#### **(2.2.2.10) Integration of risk management process**

*Select from:*

- Integrated into multi-disciplinary organization-wide risk management process

#### **(2.2.2.11) Location-specificity used**

Select all that apply

- Site-specific

## (2.2.2.12) Tools and methods used

### Commercially/publicly available tools

- EcoVadis
- WRI Aqueduct

### Enterprise Risk Management

- Enterprise Risk Management

### Other

- Desk-based research
- Internal company methods

## (2.2.2.13) Risk types and criteria considered

### Acute physical

- Drought
- Tornado
- Wildfires
- Heat waves
- Cold wave/frost

- Cyclones, hurricanes, typhoons
- Heavy precipitation (rain, hail, snow/ice)
- Flood (coastal, fluvial, pluvial, ground water)
- Storm (including blizzards, dust, and sandstorms)

### Chronic physical

- Heat stress
- Water stress
- Declining water quality
- Rationing of municipal water supply
- Increased severity of extreme weather events

- Changing temperature (air, freshwater, marine water)
- Changing precipitation patterns and types (rain, hail, snow/ice)

**Policy**

- Carbon pricing mechanisms
- Changes to national legislation
- Introduction of regulatory standards for previously unregulated contaminants
- Statutory water withdrawal limits/changes to water allocation

**Market**

- Availability and/or increased cost of raw materials
- Changing customer behavior

**Reputation**

- Increased partner and stakeholder concern and partner and stakeholder negative feedback

**Technology**

- Transition to lower emissions technology and products

**Liability**

- Exposure to litigation
- Non-compliance with regulations

**(2.2.2.14) Partners and stakeholders considered**

*Select all that apply*

- Customers
- Employees
- Regulators
- Suppliers

**(2.2.2.15) Has this process changed since the previous reporting year?**

*Select from:*

- No

## **(2.2.2.16) Further details of process**

*In 2023, Danaher globally deployed a program to identify, assess and manage climate risks and opportunities based on elements of the recommendations of the Task Force on Climate-Related Financial Disclosures (TCFD). The deployment leveraged a variety of DBS Fundamentals, including Standard Work and Voice of Customer, as well as Action Planning and Change Management tools. This annual program includes the following elements: (1) The climate risk assessment uses the same scoring methodology as (and runs parallel to) our annual enterprise risk management (ERM) process, such that the significance and prioritization of climate risks can be assessed relative to wider business risks. (2) The program requires each operating company to identify (and score the severity, probability and velocity of) key climate-related risks, over short (0-2 years), medium (2-5 years) and long (5-20 years) -term time horizons. The categories of climate risks considered include current and emerging regulatory, technology, legal, market, reputation, acute physical and chronic physical risks. (3) With respect to each time horizon, for each identified risk that exceeds a prescribed score, the operating company is required to: identify the proposed countermeasure(s) and related costs; re-score the risk, taking into account all planned or implemented countermeasures; and identify (and quantify if feasible) the net impact of the risk, as well as expenditures relating to the risk. The program also requires identification and scoring of each key climate-related opportunity, over short- medium- and long-term time horizons. The operating company is required to take into account the scoring and decide whether to conduct a business analysis of the opportunity. For each opportunity as to which a business analysis is applied, the operating company is required to describe any plans to capitalize on such opportunity and describe (and quantify if feasible) the anticipated business and financial impacts. The results of the annual climate risk and opportunity assessment and management process are presented annually to the Council and to the Audit Committee of Danaher's Board of Directors, which has Board-level oversight responsibility with respect to climate-related risk.*

[Add row]

## **(2.2.7) Are the interconnections between environmental dependencies, impacts, risks and/or opportunities assessed?**

### **(2.2.7.1) Interconnections between environmental dependencies, impacts, risks and/or opportunities assessed**

Select from:

No

### **(2.2.7.3) Primary reason for not assessing interconnections between environmental dependencies, impacts, risks and/or opportunities**

Select from:

No standardized procedure

### **(2.2.7.4) Explain why you do not assess the interconnections between environmental dependencies, impacts, risks and/or opportunities**

Danaher does not have a process for assessing the interconnections between environmental dependencies, impacts, risks and/or opportunities at the enterprise level.

[Fixed row]

## **(2.3) Have you identified priority locations across your value chain?**

### **(2.3.1) Identification of priority locations**

Select from:

Yes, we have identified priority locations

### **(2.3.2) Value chain stages where priority locations have been identified**

Select all that apply

Direct operations

Upstream value chain

### **(2.3.3) Types of priority locations identified**

**Sensitive locations**

Other sensitive location, please specify

### **(2.3.4) Description of process to identify priority locations**

*The most significant climate risks identified as a result of our 2023 process (primarily with respect to the short-term time horizon) are physical risks attributable to acute changes in climate patterns. These risks arise from certain Danaher subsidiaries, and certain suppliers to our subsidiaries, having facilities located in geographic regions at elevated risk of climate-related acute physical risk, including wildfires, tornadoes, flooding, sea-level rise and elevated temperatures.*

### **(2.3.5) Will you be disclosing a list/spatial map of priority locations?**

Select from:

No, we do not have a list/geospatial map of priority locations

[Fixed row]

## (2.4) How does your organization define substantive effects on your organization?

### Risks

#### (2.4.1) Type of definition

Select all that apply

- Qualitative

#### (2.4.6) Metrics considered in definition

Select all that apply

- Time horizon over which the effect occurs
- Likelihood of effect occurring
- Other, please specify :Velocity and Severity

#### (2.4.7) Application of definition

*Climate-related risks are scored against a quantitative framework of severity, probability and velocity. These metrics are combined via Danaher's enterprise risk management scoring methodology, resulting in a score for each risk. Any significant climate-related risk with the potential to have a substantive financial or strategic impact on the business would be included in our ERM program. Each platform risk committee reviews and synthesizes the results from its operating companies, identifies key themes, ensures appropriate risk prioritization and communicates its results to the Danaher Risk Committee annually.*

### Opportunities

#### (2.4.1) Type of definition

Select all that apply

- Qualitative

#### (2.4.6) Metrics considered in definition

Select all that apply

- Time horizon over which the effect occurs



Other, please specify :Climate-related opportunities are scored against a qualitative framework to represent estimated total impact of the opportunity on the business.

**(2.4.7) Application of definition**

*Climate-related opportunities are scored against a qualitative framework and based on score, the respective Danaher OpCo decides whether to conduct a quantitative business analysis of the opportunity.*

[Add row]

**(2.5) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health?**

	Identification and classification of potential water pollutants	Please explain
	<i>Select from:</i> <input checked="" type="checkbox"/> No, we do not identify and classify our potential water pollutants	<i>Danaher does not identify and classify potential water pollutants at an enterprise level.</i>

[Fixed row]

### C3. Disclosure of risks and opportunities

**(3.1) Have you identified any environmental risks which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?**

#### Climate change

##### (3.1.1) Environmental risks identified

Select from:

No

##### (3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain

Select from:

Environmental risks exist, but none with the potential to have a substantive effect on our organization

##### (3.1.3) Please explain

*The most significant climate risks identified as a result of our 2023 climate risk assessment process are physical risks attributable to acute changes in climate patterns. These risks arise from certain Danaher subsidiaries, and certain suppliers to our subsidiaries, having facilities located in geographic regions at elevated risk of climate-related acute physical risk, including wildfires, tornadoes, flooding, sea-level rise and elevated temperatures. However, the risks identified do not have the potential to have a substantive effect on Danaher at an enterprise level.*

#### Water

##### (3.1.1) Environmental risks identified

Select from:

No

### **(3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain**

Select from:

- Environmental risks exist, but none with the potential to have a substantive effect on our organization

### **(3.1.3) Please explain**

*Through Danaher's Enterprise Risk Management program, water-related risks have been identified by certain Danaher subsidiaries but none with the potential to have a substantive effect on Danaher at an enterprise level.*

## **Plastics**

### **(3.1.1) Environmental risks identified**

Select from:

- No

### **(3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain**

Select from:

- Environmental risks exist, but none with the potential to have a substantive effect on our organization

### **(3.1.3) Please explain**

*Through Danaher's Enterprise Risk Management program, plastic-related risks have been identified by certain Danaher subsidiaries but none with the potential to have a substantive effect on Danaher at an enterprise level.*

*[Fixed row]*

### **(3.3) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?**

	Water-related regulatory violations	Comment
	Select from: <input checked="" type="checkbox"/> No	<i>In 2023, Danaher was not subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations.</i>

[Fixed row]

**(3.5) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?**

Select from:

Yes

**(3.5.1) Select the carbon pricing regulation(s) which impact your operations.**

Select all that apply

- EU ETS
- Ireland carbon tax
- Sweden carbon tax
- UK Carbon Price Support

**(3.5.2) Provide details of each Emissions Trading Scheme (ETS) your organization is regulated by.**

**EU ETS**

**(3.5.2.3) Period start date**

01/01/2023

**(3.5.2.4) Period end date**

12/31/2023

### (3.5.2.9) Details of ownership

Select from:

Other, please specify :This data is not currently collected by Danaher at an enterprise level.

### (3.5.2.10) Comment

*This data is not currently collected by Danaher at an enterprise level.*

[Fixed row]

### (3.5.3) Complete the following table for each of the tax systems you are regulated by.

	Period start date	Period end date	Comment
Ireland carbon tax	01/01/2023	12/31/2023	<i>This data is not currently collected by Danaher at an enterprise level.</i>
Sweden carbon tax	01/01/2023	12/31/2023	<i>This data is not currently collected by Danaher at an enterprise level.</i>
UK Carbon Price Support	01/01/2023	12/31/2023	<i>This data is not currently collected by Danaher at an enterprise level.</i>

[Fixed row]

### (3.5.4) What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?

*Compliance with these systems is managed directly by the Operating Company being regulated.*

### (3.6) Have you identified any environmental opportunities which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?

## Climate change

### (3.6.1) Environmental opportunities identified

Select from:

No

### (3.6.2) Primary reason why your organization does not consider itself to have environmental opportunities

Select from:

Opportunities exist, but none anticipated to have a substantive effect on organization

### (3.6.3) Please explain

*Climate related opportunities were identified as a result of our 2023 climate risk and opportunity assessment and vary across our businesses. These include opportunities to (1) provide new solutions, products and/or product features to address new or different customer demands resulting from climate change. For example, Pall Corporation is addressing the energy transition market through its SepraLYTE separation solution, which helps green hydrogen producers reduce their costs; (2) improve business resiliency by procuring renewable energy and mitigating risks relating to the availability and cost of fossil-fuel-based energy, or by generating on-site renewable energy and reducing exposure to the availability and cost of third-party energy more generally; and (3) Reduce net operating costs in certain circumstances by improving operating efficiency and reducing energy consumption.*

## Water

### (3.6.1) Environmental opportunities identified

Select from:

No

### (3.6.2) Primary reason why your organization does not consider itself to have environmental opportunities

Select from:

Opportunities exist, but none anticipated to have a substantive effect on organization

### (3.6.3) Please explain

*Water-related opportunities have been identified by certain Danaher subsidiaries but none with the potential to have a substantive effect on Danaher at an enterprise level.*

*[Fixed row]*

## C4. Governance

**(4.1) Does your organization have a board of directors or an equivalent governing body?**

### (4.1.1) Board of directors or equivalent governing body

Select from:

Yes

### (4.1.2) Frequency with which the board or equivalent meets

Select from:

More frequently than quarterly

### (4.1.3) Types of directors your board or equivalent is comprised of

Select all that apply

Executive directors or equivalent

Non-executive directors or equivalent

Independent non-executive directors or equivalent

### (4.1.4) Board diversity and inclusion policy

Select from:

No

[Fixed row]

**(4.1.1) Is there board-level oversight of environmental issues within your organization?**



	Board-level oversight of this environmental issue	Primary reason for no board-level oversight of this environmental issue	Explain why your organization does not have board-level oversight of this environmental issue
Climate change	Select from: <input checked="" type="checkbox"/> Yes	Select from:	Rich text input [must be under 2500 characters]
Water	Select from: <input checked="" type="checkbox"/> Yes	Select from:	Rich text input [must be under 2500 characters]
Biodiversity	Select from: <input checked="" type="checkbox"/> No, and we do not plan to within the next two years	Select from: <input checked="" type="checkbox"/> Not an immediate strategic priority	We do not plan to address this within the next two years.

[Fixed row]

**(4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board's oversight of environmental issues.**

### Climate change

#### (4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

Board-level committee

#### (4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

Yes

#### (4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

- Other policy applicable to the board, please specify : Nominating & Governance Committee Charter; Danaher Corporation Position on Environmental, Health and Safety Management

#### (4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

- Scheduled agenda item in some board meetings – at least annually

#### (4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- Approving corporate policies and/or commitments
- Overseeing the setting of corporate targets
- Overseeing and guiding the development of a business strategy

#### (4.1.2.7) Please explain

*At the Board level, Danaher's Nominating and Governance Committee oversees our sustainability program as set forth in the committee's charter (except for climate risk, which is overseen by the Audit Committee). Each of the Board of Directors and the Board's Nominating and Governance Committee reviews our sustainability program at least annually. At the management level, Danaher's Senior Vice President and General Counsel, who reports directly to our President and CEO, oversees our sustainability program and the Danaher Sustainability Committee, and is responsible for reviewing and approving Danaher's sustainability reports. Danaher's Sustainability Committee develops and oversees the execution of our sustainability strategy. The committee is comprised of representatives from each of our business platforms, and the corporate human resources (HR), environment, health and safety, DEI, DBS, procurement, investor relations, finance and legal functions.*

## Water

#### (4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

- Board-level committee

#### (4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

- Yes

#### **(4.1.2.3) Policies which outline the positions' accountability for this environmental issue**

*Select all that apply*

- Other policy applicable to the board, please specify : Nominating & Governance Committee Charter; Danaher Corporation Position on Environmental, Health and Safety Management

#### **(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item**

*Select from:*

- Scheduled agenda item in some board meetings – at least annually

#### **(4.1.2.5) Governance mechanisms into which this environmental issue is integrated**

*Select all that apply*

- Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities
- Approving corporate policies and/or commitments
- Overseeing the setting of corporate targets
- Overseeing and guiding the development of a business strategy

#### **(4.1.2.7) Please explain**

*At the Board level, Danaher's Nominating and Governance Committee oversees our sustainability program as set forth in the committee's charter (except for climate risk, which is overseen by the Audit Committee). Each of the Board of Directors and the Board's Nominating and Governance Committee reviews our sustainability program at least annually.*

*[Fixed row]*

#### **(4.2) Does your organization's board have competency on environmental issues?**

	Board-level competency on this environmental issue	Primary reason for no board-level competency on this environmental issue	Explain why your organization does not have a board with competence on this environmental issue
Climate change	Select from: <input checked="" type="checkbox"/> No, and we do not plan to within the next two years	Select from: <input checked="" type="checkbox"/> Not an immediate strategic priority	We do not plan to address this within the next two years.
Water	Select from: <input checked="" type="checkbox"/> No, and we do not plan to within the next two years	Select from: <input checked="" type="checkbox"/> Not an immediate strategic priority	We do not plan to address this in the next two years.

[Fixed row]

### (4.3) Is there management-level responsibility for environmental issues within your organization?

	Management-level responsibility for this environmental issue	Primary reason for no management-level responsibility for environmental issues	Explain why your organization does not have management-level responsibility for environmental issues
Climate change	Select from: <input checked="" type="checkbox"/> Yes	Select from:	Rich text input [must be under 2500 characters]
Water	Select from: <input checked="" type="checkbox"/> Yes	Select from:	Rich text input [must be under 2500 characters]
Biodiversity	Select from: <input checked="" type="checkbox"/> No, and we do not plan to within the next two years	Select from: <input checked="" type="checkbox"/> Not an immediate strategic priority	We do not plan to address this within the next two years.

[Fixed row]

**(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals).**

## **Climate change**

### **(4.3.1.1) Position of individual or committee with responsibility**

#### **Executive level**

General Counsel

### **(4.3.1.2) Environmental responsibilities of this position**

#### **Other**

Other, please specify :General oversight responsibility with respect to matters of sustainability, including climate-related matters

### **(4.3.1.4) Reporting line**

#### *Select from:*

Reports to the Chief Executive Officer (CEO)

### **(4.3.1.5) Frequency of reporting to the board on environmental issues**

#### *Select from:*

Annually

### **(4.3.1.6) Please explain**

*At the management level, Danaher's Senior Vice President and General Counsel, who reports directly to our President and CEO, has general oversight responsibility with respect to matters of sustainability, to include climate-related issues.*

## **Water**

#### (4.3.1.1) Position of individual or committee with responsibility

##### Executive level

- General Counsel

#### (4.3.1.2) Environmental responsibilities of this position

##### Other

- Other, please specify :General oversight responsibility with respect to matters of sustainability

#### (4.3.1.4) Reporting line

##### Select from:

- Reports to the Chief Executive Officer (CEO)

#### (4.3.1.5) Frequency of reporting to the board on environmental issues

##### Select from:

- Annually

#### (4.3.1.6) Please explain

*At the management level, Danaher's Senior Vice President and General Counsel, who reports directly to our President and CEO, has general oversight responsibility with respect to matters of sustainability, to include water-related issues.*

### Climate change

#### (4.3.1.1) Position of individual or committee with responsibility

##### Committee

- Sustainability committee

#### (4.3.1.2) Environmental responsibilities of this position

##### **Policies, commitments, and targets**

- Measuring progress towards environmental corporate targets
- Setting corporate environmental policies and/or commitments
- Setting corporate environmental targets

##### **Strategy and financial planning**

- Developing a climate transition plan
- Implementing a climate transition plan
- Implementing the business strategy related to environmental issues
- Managing annual budgets related to environmental issues

#### (4.3.1.4) Reporting line

Select from:

- Other, please specify :Danaher's Sustainability Committee is overseen by and reports to Danaher's Senior Vice President and General Counsel

#### (4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- As important matters arise

#### (4.3.1.6) Please explain

*Danaher's Sustainability Council develops and oversees the execution of our sustainability strategy (subject to direction from Danaher's executive leadership and Board) and makes recommendations to Danaher's executive leadership and Board regarding significant sustainability targets and goals. The Council includes representation from our segment and operating company leadership teams and from our sustainability, finance, investor relations, legal and environmental, health and safety functions.*

## **Water**

#### (4.3.1.1) Position of individual or committee with responsibility

## Committee

- Sustainability committee

### (4.3.1.2) Environmental responsibilities of this position

#### Policies, commitments, and targets

- Setting corporate environmental policies and/or commitments

#### Other

- Other, please specify :The Council is responsible for developing, and overseeing the execution of, the Company's sustainability strategy, to include water-related issues, and reports to Danaher's Senior Vice President and General Counsel.

### (4.3.1.4) Reporting line

Select from:

- Other, please specify :The Committee reports to Danaher's Senior Vice President and General Counsel.

### (4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- As important matters arise

### (4.3.1.6) Please explain

*Danaher's Sustainability Council develops and oversees the execution of our sustainability strategy (subject to direction from Danaher's executive leadership and Board) and makes recommendations to Danaher's executive leadership and Board regarding significant sustainability targets and goals. The Council includes representation from our segment and operating company leadership teams and from our sustainability, finance, investor relations, legal and environmental, health and safety functions.*

[Add row]

## (4.5) Do you provide monetary incentives for the management of environmental issues, including the attainment of targets?



## Climate change

### (4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

Yes

### (4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

33

### (4.5.3) Please explain

*Personal performance objectives related to climate change are in place at the level of a Danaher Executive Officer. This percentage represents the % of executive officers with monetary incentives linked to the management of climate change. Certain of our leaders below the executive level have monetary incentives relating to environmental sustainability, as well.*

## Water

### (4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

No, and we do not plan to introduce them in the next two years

### (4.5.3) Please explain

*We do not plan to address this within the next two years*  
*[Fixed row]*

**(4.5.1) Provide further details on the monetary incentives provided for the management of environmental issues (do not include the names of individuals).**

## Climate change

#### (4.5.1.1) Position entitled to monetary incentive

##### Board or executive level

- Corporate executive team

#### (4.5.1.2) Incentives

*Select all that apply*

- Bonus - % of salary

#### (4.5.1.3) Performance metrics

##### Emission reduction

- Reduction in absolute emissions

##### Engagement

- Increased value chain visibility (traceability, mapping)

#### (4.5.1.4) Incentive plan the incentives are linked to

*Select from:*

- Short-Term Incentive Plan, or equivalent, only (e.g. contractual annual bonus)

#### (4.5.1.5) Further details of incentives

*Multiple Danaher Executive Officers have personal performance objectives related to advancing Danaher's GHG emissions reduction strategy and execution.*

#### (4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

*This incentive is directly tied to Danaher's current GHG emissions reduction target and strategic initiatives related to Scope 3 mapping.  
[Add row]*

#### (4.6) Does your organization have an environmental policy that addresses environmental issues?

	Does your organization have any environmental policies?
	<i>Select from:</i> <input checked="" type="checkbox"/> Yes

[Fixed row]

#### (4.6.1) Provide details of your environmental policies.

##### Row 1

#### (4.6.1.1) Environmental issues covered

*Select all that apply*

- Climate change
- Water

#### (4.6.1.2) Level of coverage

*Select from:*

- Organization-wide

#### (4.6.1.3) Value chain stages covered

*Select all that apply*

- Direct operations
- Upstream value chain
- Downstream value chain

#### (4.6.1.4) Explain the coverage

*Danaher's Sustainability Policy articulates our requirements, expectations and commitments with respect to key dimensions of sustainability.*

#### (4.6.1.5) Environmental policy content

##### **Environmental commitments**

- Commitment to comply with regulations and mandatory standards
- Commitment to stakeholder engagement and capacity building on environmental issues

##### **Climate-specific commitments**

- Other climate-related commitment, please specify :Reducing our carbon footprint and hazardous/regulated and non-hazardous/non-regulated waste generation and establishing management programs to facilitate such reductions

##### **Water-specific commitments**

- Other water-related commitment, please specify :Recognizing our responsibility to practice good water management and support the sustainability of freshwater resources

##### **Social commitments**

- Adoption of the UN International Labour Organization principles
- Commitment to respect internationally recognized human rights
- Other social commitment, please specify :Danaher is also a signatory of the UN Global Compact, and supports the 10 principles set out in this framework on human rights, labor, environment and anti-corruption

##### **Additional references/Descriptions**

- Description of grievance/whistleblower mechanism to monitor non-compliance with the environmental policy and raise/address/escalate any other greenwashing concerns

#### (4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

*Select all that apply*

- No, and we do not plan to align in the next two years

#### (4.6.1.7) Public availability

Select from:

Publicly available

#### (4.6.1.8) Attach the policy

*Sustainability Policy.pdf*

[Add row]

### (4.10) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

#### (4.10.1) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

Select from:

Yes

#### (4.10.2) Collaborative framework or initiative

Select all that apply

Task Force on Climate-related Financial Disclosures (TCFD)

UN Global Compact

#### (4.10.3) Describe your organization's role within each framework or initiative

*In 2021, Danaher became a signatory of the UN Global Compact to demonstrate our commitment to the 10 principles of the UNGC on human rights, labor, environment and anticorruption. In 2023 Danaher globally deployed a management program to identify, assess and manage climate risks and opportunities based on elements of the recommendations of the Task Force on Climate-Related Financial Disclosures (TCFD). Finally, as part of our efforts to enhance the transparency and accountability of our sustainability program, our annual sustainability report contains disclosures that address elements of the Global Reporting Initiative (GRI) Sustainability Reporting Guidelines, the Sustainability Accounting Standards Board (SASB) Standards, the Task Force on Climate-related Financial Disclosures (TCFD) and the United Nations Sustainable Development Goals (UN SDGs).*

[Fixed row]

### (4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment?

#### (4.11.1) External engagement activities that could directly or indirectly influence policy, law, or regulation that may impact the environment

Select all that apply

Not assessed

#### (4.11.2) Indicate whether your organization has a public commitment or position statement to conduct your engagement activities in line with global environmental treaties or policy goals

Select from:

No, and we do not plan to have one in the next two years

#### (4.11.5) Indicate whether your organization is registered on a transparency register

Select from:

No

#### (4.11.8) Describe the process your organization has in place to ensure that your external engagement activities are consistent with your environmental commitments and/or transition plan

*Our sustainability strategy is informed by and grounded in the feedback we continually solicit from our stakeholders. Stakeholder engagement, which refers to how we interact with those who influence and are influenced by our business activities, helps us understand our stakeholders' long-term interests and understand how our activities impact individuals, communities and the planet. Danaher is committed to engaging with a variety of stakeholders to understand their expectations of Danaher and how our activities affect them—including with respect to environmental issues. Our comprehensive stakeholder engagement program is inspired by the principles of continuous improvement and includes the following activities: Engaging with a broad range of stakeholder groups: In a global business such as Danaher's, with sales, operations and customers in dozens of countries, our impact is broad. We therefore engage with a range of different stakeholders through our periodic prioritization assessments and in other contexts. For example, during 2022, in addition to our traditional investor relations outreach efforts, we directly engaged with shareholders representing approximately 25% of our outstanding common shares on a range of sustainability topics. Utilizing stakeholder engagement feedback: Our stakeholder engagement efforts produce valuable information and insights that we share with the Danaher Sustainability Committee and the Nominating and Governance Committee of Danaher's Board of Directors, to help identify potential risks and opportunities and inform business decisions. We provide updates relating to stakeholder engagement, where relevant, in our annual proxy statement and our annual sustainability report. Ongoing engagement with industry groups and associations: As part of our inclusive approach, Danaher participates in industry groups and associations that help drive sustainability practices within our company and across our industries. We identify a number of those industry groups and associations throughout this report. Incorporating feedback to improve our reporting: To help ensure our sustainability disclosures meet stakeholder needs, we also periodically engage with external consultants and sustainability reporting specialists and solicit suggestions for improvements. At the start of each reporting cycle, we review feedback from our stakeholders and these advisors and adjust our disclosure where appropriate.*

[Fixed row]

**(4.12) Have you published information about your organization's response to environmental issues for this reporting year in places other than your CDP response?**

Select from:

Yes

**(4.12.1) Provide details on the information published about your organization's response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication.**

**Row 1**

**(4.12.1.1) Publication**

Select from:

In voluntary sustainability reports

**(4.12.1.3) Environmental issues covered in publication**

Select all that apply

Climate change

Water

**(4.12.1.4) Status of the publication**

Select from:

Complete

**(4.12.1.5) Content elements**

Select all that apply

Strategy

Other, please specify :**Social**

- Governance
- Emission targets
- Emissions figures
- Risks & Opportunities

#### **(4.12.1.6) Page/section reference**

*Please refer to the following sections of our 2024 Sustainability Report: Protecting Our Environment (pages 37-46), the Supply Chain Sustainability section (pages 72-74) and Risk Oversight section (pages 76-77).*

#### **(4.12.1.7) Attach the relevant publication**

*2024 Sustainability Report.pdf*

#### **(4.12.1.8) Comment**

*Other content includes social aspects of Danaher's sustainability program.  
[Add row]*



## C5. Business strategy

### (5.1) Does your organization use scenario analysis to identify environmental outcomes?

#### Climate change

##### (5.1.1) Use of scenario analysis

Select from:

- No, but we plan to within the next two years

##### (5.1.3) Primary reason why your organization has not used scenario analysis

Select from:

- Not an immediate strategic priority

##### (5.1.4) Explain why your organization has not used scenario analysis

*Danaher believes the current level of climate risk modeling it undertakes is appropriate in light of its business model*

#### Water

##### (5.1.1) Use of scenario analysis

Select from:

- No, but we plan to within the next two years

##### (5.1.3) Primary reason why your organization has not used scenario analysis

Select from:

- Not an immediate strategic priority

##### (5.1.4) Explain why your organization has not used scenario analysis

Danaher believes the current level of climate risk modeling it undertakes is appropriate in light of its business model

[Fixed row]

**(5.2) Does your organization’s strategy include a climate transition plan?**

	Transition plan	Primary reason for not having a climate transition plan that aligns with a 1.5°C world	Explain why your organization does not have a climate transition plan that aligns with a 1.5°C world
	<i>Select from:</i> <input checked="" type="checkbox"/> No, but we are developing a climate transition plan within the next two years	<i>Select from:</i> <input checked="" type="checkbox"/> Other, please specify :Key elements of Danaher's climate transition plan are currently under development	<i>Key elements of Danaher's climate transition plan are currently under development.</i>

[Fixed row]

**(5.4) In your organization’s financial accounting, do you identify spending/revenue that is aligned with your organization’s climate transition?**

	Identification of spending/revenue that is aligned with your organization’s climate transition
	<i>Select from:</i> <input checked="" type="checkbox"/> No, but we plan to in the next two years

[Fixed row]

**(5.9) What is the trend in your organization’s water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?**

### (5.9.1) Water-related CAPEX (+/- % change)

0

### (5.9.2) Anticipated forward trend for CAPEX (+/- % change)

0

### (5.9.3) Water-related OPEX (+/- % change)

0

### (5.9.4) Anticipated forward trend for OPEX (+/- % change)

0

### (5.9.5) Please explain

*Danaher does not monitor water-related CAPEX or OPEX at the corporate level.  
[Fixed row]*

## (5.10) Does your organization use an internal price on environmental externalities?

### (5.10.1) Use of internal pricing of environmental externalities

Select from:

No, and we do not plan to in the next two years

### (5.10.3) Primary reason for not pricing environmental externalities

Select from:

Not an immediate strategic priority

#### (5.10.4) Explain why your organization does not price environmental externalities

*We have developed a strategic decarbonization roadmap that strives to leverage both our scale and our decentralized operating model to cost-effectively achieve our Scope 1 and 2 GHG emissions reduction goal. The roadmap breaks down our reduction goal into shorter time periods and for each time period (1) identifies the percentage of our targeted GHG emission reduction allocated to each of our business segments as well as an indicative breakdown of how much each “reduction lever” (e.g., improving operating efficiency, vehicle fleet electrification, and renewable energy procurement) would contribute to the segment’s targeted reduction, and (2) estimates the anticipated cost (and if applicable, savings) attributable to the targeted reductions. Internal pricing of environmental externalities is not a component of our decarbonization roadmap. We expect that as we apply the roadmap, our data will improve and we will develop insights that we will use to update and evolve the roadmap in support of the objective of cost-effectively achieving our 2032 reduction target.*

*[Fixed row]*

#### (5.11) Do you engage with your value chain on environmental issues?

##### Suppliers

#### (5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

#### (5.11.2) Environmental issues covered

Select all that apply

Climate change

Water

##### Customers

#### (5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

#### (5.11.2) Environmental issues covered

Select all that apply

Climate change

## Investors and shareholders

### (5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

### (5.11.2) Environmental issues covered

Select all that apply

Climate change

## Other value chain stakeholders

### (5.11.1) Engaging with this stakeholder on environmental issues

Select from:

No, and we do not plan to within the next two years

### (5.11.3) Primary reason for not engaging with this stakeholder on environmental issues

Select from:

Not an immediate strategic priority

### (5.11.4) Explain why you do not engage with this stakeholder on environmental issues

*Danaher engages with suppliers, customers, investors and shareholders on climate and/or water related issues. Our stakeholder engagement efforts produce valuable information and insights that we share as applicable with the Danaher Sustainability Council, the Nominating and Governance Committee and the Audit Committee, to help identify potential risks and opportunities and inform business decisions. We provide updates relating to stakeholder engagement, where relevant, in our annual proxy statement and our annual sustainability report.*

*[Fixed row]*

**(5.11.1) Does your organization assess and classify suppliers according to their dependencies and/or impacts on the environment?**

	<b>Assessment of supplier dependencies and/or impacts on the environment</b>
Climate change	<i>Select from:</i> <input checked="" type="checkbox"/> No, we do not currently assess the dependencies and/or impacts of our suppliers, but we plan to do so within the next two years
Water	<i>Select from:</i> <input checked="" type="checkbox"/> No, we do not assess the dependencies and/or impacts of our suppliers, and have no plans to do so within two years

[Fixed row]

**(5.11.2) Does your organization prioritize which suppliers to engage with on environmental issues?**

**Climate change**

**(5.11.2.1) Supplier engagement prioritization on this environmental issue**

*Select from:*

Yes, we prioritize which suppliers to engage with on this environmental issue

**(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue**

*Select all that apply*

Procurement spend

**(5.11.2.4) Please explain**

*We view our supply chain as an extension of our own business and expect our suppliers to share our sustainability values. We have partnered with EcoVadis, a globally recognized provider of business sustainability assessments and ratings, to assess and monitor our direct and indirect supplier sustainability performance, to include climate change. As of the end of 2023, EcoVadis had assessed and rated suppliers representing 75% of our annual supplier spend, including approximately 80% of Danaher's preferred suppliers.*

## Water

### (5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

Yes, we prioritize which suppliers to engage with on this environmental issue

### (5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

Procurement spend

### (5.11.2.4) Please explain

*We view our supply chain as an extension of our own business and expect our suppliers to share our sustainability values. We have partnered with EcoVadis, a globally recognized provider of business sustainability assessments and ratings, to assess and monitor our direct and indirect supplier sustainability performance, to include supplier water consumption and management practices. As of the end of 2023, EcoVadis had assessed and rated suppliers representing 75% of our annual supplier spend, including approximately 80% of Danaher's preferred suppliers.*

[Fixed row]

### (5.11.5) Do your suppliers have to meet environmental requirements as part of your organization's purchasing process?

## Climate change

### (5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process

Select from:

Yes, suppliers have to meet environmental requirements related to this environmental issue, but they are not included in our supplier contracts

### (5.11.5.2) Policy in place for addressing supplier non-compliance

Select from:

- Yes, we have a policy in place for addressing non-compliance

### (5.11.5.3) Comment

*As set forth in our Sustainable Supply Chain Policy, Danaher maintains a methodology that determines the supplier/operating company actions that correlate to supplier performance, such as the development of a Corrective Action Plan, a supplier audit or termination of the supplier.*

## Water

### (5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process

Select from:

- Yes, suppliers have to meet environmental requirements related to this environmental issue, but they are not included in our supplier contracts

### (5.11.5.2) Policy in place for addressing supplier non-compliance

Select from:

- Yes, we have a policy in place for addressing non-compliance

### (5.11.5.3) Comment

*As set forth in our Sustainable Supply Chain Policy, Danaher maintains a methodology that determines the supplier/operating company actions that correlate to supplier performance, such as the development of a Corrective Action Plan, a supplier audit or termination of the supplier.*

[Fixed row]

**(5.11.6) Provide details of the environmental requirements that suppliers have to meet as part of your organization's purchasing process, and the compliance measures in place.**

## Climate change



### **(5.11.6.1) Environmental requirement**

*Select from:*

- Environmental disclosure through a non-public platform

### **(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement**

*Select all that apply*

- Supplier scorecard or rating
- Supplier self-assessment

### **(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement**

*Select from:*

- 76-99%

### **(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement**

*Select from:*

- 51-75%

### **(5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement**

*Select from:*

- None

### **(5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement**

*Select from:*

- None

### **(5.11.6.9) Response to supplier non-compliance with this environmental requirement**

Select from:

- Retain and engage

#### (5.11.6.10) % of non-compliant suppliers engaged

Select from:

- Less than 1%

#### (5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

- Providing information on appropriate actions that can be taken to address non-compliance

#### (5.11.6.12) Comment

*As a result of the EcoVadis assessment, a numerical rating is assigned to each in-scope supplier for each topical area (Environment, Labor & Human Rights, Ethics and Sustainable Procurement) and on an aggregated basis. The EcoVadis rating a Danaher supplier receives could impact the frequency of subsequent EcoVadis assessments or could require the supplier to develop a Corrective Action Plan targeting specific improvement, among other impacts. As set forth in our Sustainable Supply Chain Policy, our operating companies provide development support as necessary to chronically under-performing suppliers who are classified from a business relationship perspective (according to the methodology maintained by Danaher's corporate procurement department) as "Grow" or "Maintain". Support may include but is not limited to Supplier Sustainability CAP's, Supplier Development Plans, DBS-based improvement activities, Corrective Action Requests, Process Audits and/or Business Reviews which are coordinated by the Procurement and Supplier Quality Management functional organizations. The EcoVadis program assessments cover the topical areas of Environment, Labor & Human Rights, Ethics and Sustainable Procurement. In-scope suppliers are also monitored on a real-time basis with respect to key KPIs related to each of the foregoing topical areas.*

## Water

#### (5.11.6.1) Environmental requirement

Select from:

- Environmental disclosure through a non-public platform

#### (5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- Supplier scorecard or rating

- Supplier self-assessment

### **(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement**

Select from:

- 76-99%

### **(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement**

Select from:

- 51-75%

### **(5.11.6.9) Response to supplier non-compliance with this environmental requirement**

Select from:

- Retain and engage

### **(5.11.6.10) % of non-compliant suppliers engaged**

Select from:

- Less than 1%

### **(5.11.6.11) Procedures to engage non-compliant suppliers**

Select all that apply

- Providing information on appropriate actions that can be taken to address non-compliance

### **(5.11.6.12) Comment**

*The EcoVadis rating a Danaher supplier receives could impact the frequency of subsequent EcoVadis assessments or could require the supplier to develop a Corrective Action Plan targeting specific improvement, among other impacts.*

[Add row]

### **(5.11.7) Provide further details of your organization's supplier engagement on environmental issues.**

## Climate change

### (5.11.7.2) Action driven by supplier engagement

Select from:

- Adaptation to climate change

### (5.11.7.3) Type and details of engagement

#### Information collection

- Collect climate transition plan information at least annually from suppliers
- Collect GHG emissions data at least annually from suppliers
- Collect targets information at least annually from suppliers

### (5.11.7.4) Upstream value chain coverage

Select all that apply

- Tier 1 suppliers

### (5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

- 76-99%

### (5.11.7.6) % of tier 1 supplier-related scope 3 emissions covered by engagement

Select from:

- Unknown

### (5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

*We have partnered with EcoVadis, a globally recognized provider of business sustainability assessments and ratings, to assess and monitor our direct and indirect supplier sustainability performance. As of the end of 2023, EcoVadis had assessed and rated suppliers representing 75% of our annual supplier spend, including approximately 80% of Danaher's preferred suppliers ("preferred suppliers" are suppliers whom Danaher's subsidiaries have targeted for growth because they offer the*

opportunity for a high level of strategic and operational value). We will continue to seek to achieve and maintain a scope coverage of 80% of our annual supplier spend enrolled in EcoVadis, while also striving to improve the performance of enrolled suppliers.

#### **(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue**

Select from:

- No, this engagement is unrelated to meeting an environmental requirement

#### **(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action**

Select from:

- Unknown

## **Water**

#### **(5.11.7.2) Action driven by supplier engagement**

Select from:

- Other, please specify :Transparency on supplier water consumption and management practices

#### **(5.11.7.3) Type and details of engagement**

##### **Information collection**

- Collect water quantity information at least annually from suppliers (e.g., withdrawal and discharge volumes)

#### **(5.11.7.4) Upstream value chain coverage**

Select all that apply

- Tier 1 suppliers

#### **(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement**

Select from:

76-99%

### **(5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement**

Select from:

Unknown

### **(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action**

*We have partnered with EcoVadis, a globally recognized provider of business sustainability assessments and ratings, to assess and monitor our direct and indirect supplier sustainability performance. As of the end of 2023, EcoVadis had assessed and rated suppliers representing 75% of our annual supplier spend, including approximately 80% of Danaher's preferred suppliers ("preferred suppliers" are suppliers whom Danaher's subsidiaries have targeted for growth because they offer the opportunity for a high level of strategic and operational value). We will continue to seek to achieve and maintain a scope coverage of 80% of our annual supplier spend enrolled in EcoVadis, while also striving to improve the performance of enrolled suppliers.*

### **(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue**

Select from:

No, this engagement is unrelated to meeting an environmental requirement

### **(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action**

Select from:

Unknown

[Add row]

## **(5.11.9) Provide details of any environmental engagement activity with other stakeholders in the value chain.**

### **Climate change**

#### **(5.11.9.1) Type of stakeholder**

Select from:

- Investors and shareholders

### (5.11.9.2) Type and details of engagement

#### Education/Information sharing

- Share information on environmental initiatives, progress and achievements

### (5.11.9.3) % of stakeholder type engaged

Select from:

- 1-25%

### (5.11.9.4) % stakeholder-associated scope 3 emissions

Select from:

- None

### (5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

*In a global business such as Danaher's, with sales, operations and customers in dozens of countries, our impact is broad. We therefore engage with a range of different stakeholders through our periodic prioritization assessments and in other contexts. For example, during 2023, in addition to our traditional investor relations outreach efforts, we directly engaged with shareholders representing approximately 25% of our outstanding common shares on a range of sustainability topics.*

### (5.11.9.6) Effect of engagement and measures of success

*Stakeholder engagement, which refers to how we interact with those who influence and are influenced by our business activities, helps us understand our stakeholders' long-term interests and understand how our activities impact individuals, communities and the planet. Danaher is committed to engaging with a variety of stakeholders to understand their expectations of Danaher and how our activities affect them—including with respect to environmental issues.*

[Add row]

## C6. Environmental Performance - Consolidation Approach

(6.1) Provide details on your chosen consolidation approach for the calculation of environmental performance data.

### Climate change

#### (6.1.1) Consolidation approach used

Select from:

Operational control

#### (6.1.2) Provide the rationale for the choice of consolidation approach

*Danaher accounts for GHG emissions from its locations for which it has direct control over operations, and where it can influence decisions that impact GHG emissions.*

### Water

#### (6.1.1) Consolidation approach used

Select from:

Operational control

#### (6.1.2) Provide the rationale for the choice of consolidation approach

*Danaher uses the same consolidation approach across water and GHG data, in line with SBTN's recommendation that organizations use the same consolidation approach across environmental issues.*

### Plastics

#### (6.1.1) Consolidation approach used

Select from:



Other, please specify :Danaher does not calculate performance data related to plastics at the enterprise level.

### **(6.1.2) Provide the rationale for the choice of consolidation approach**

*Danaher does not calculate performance data related to plastics at the enterprise level.*

## **Biodiversity**

### **(6.1.1) Consolidation approach used**

*Select from:*

Other, please specify :Danaher does not calculate performance data related to plastics at the enterprise level.

### **(6.1.2) Provide the rationale for the choice of consolidation approach**

*Danaher does not calculate performance data related to plastics at the enterprise level.*

*[Fixed row]*

## C7. Environmental performance - Climate Change

### (7.1) Is this your first year of reporting emissions data to CDP?

Select from:

No

#### (7.1.1) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?

	Has there been a structural change?	Name of organization(s) acquired, divested from, or merged with	Details of structural change(s), including completion dates
	<i>Select all that apply</i> <input checked="" type="checkbox"/> Yes, a divestment	<i>In 2023, Danaher completed the separation of its former Environmental &amp; Applied Solutions segment.</i>	<i>The separation was completed on September 30, 2023.</i>

[Fixed row]

#### (7.1.2) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?

	Change(s) in methodology, boundary, and/or reporting year definition?
	<i>Select all that apply</i> <input checked="" type="checkbox"/> No

[Fixed row]

**(7.1.3) Have your organization's base year emissions and past years' emissions been recalculated as a result of any changes or errors reported in 7.1.1 and/or 7.1.2?**

### **(7.1.3.1) Base year recalculation**

Select from:

Yes

### **(7.1.3.2) Scope(s) recalculated**

Select all that apply

Scope 1

Scope 2, location-based

Scope 2, market-based

### **(7.1.3.3) Base year emissions recalculation policy, including significance threshold**

*Base year emissions are recalculated if there are significant changes to the GHG inventory following the guidance given in the GHG Protocol Corporate Standard. Significant is defined as a change or series of changes that impact the base year inventory by more than three (3) percent. Three percent is the significance threshold. Per the GHG Protocol Corporate Standard, examples of changes that would trigger base year recalculations include structural changes, such as acquisitions and divestitures, and methodology changes, such as significant changes in emission factors, constants, or methodologies or significant errors in previously submitted data.*

### **(7.1.3.4) Past years' recalculation**

Select from:

Yes

[Fixed row]

**(7.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.**

Select all that apply

- IEA CO2 Emissions from Fuel Combustion
- The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)
- US EPA Emissions & Generation Resource Integrated Database (eGRID)

**(7.3) Describe your organization’s approach to reporting Scope 2 emissions.**

	Scope 2, location-based	Scope 2, market-based	Comment
	<i>Select from:</i> <input checked="" type="checkbox"/> We are reporting a Scope 2, location-based figure	<i>Select from:</i> <input checked="" type="checkbox"/> We are reporting a Scope 2, market-based figure	<i>Danaher reports both location-based and market-based Scope 2 figures.</i>

[Fixed row]

**(7.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1, Scope 2 or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure?**

Select from:

- Yes

**(7.4.1) Provide details of the sources of Scope 1, Scope 2, or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure.**

Row 1

**(7.4.1.1) Source of excluded emissions**

*Scope 1 fugitive emissions from HVAC, refrigeration equipment or process gases are excluded.*

### **(7.4.1.2) Scope(s) or Scope 3 category(ies)**

*Select all that apply*

Scope 1

### **(7.4.1.3) Relevance of Scope 1 emissions from this source**

*Select from:*

Emissions are not evaluated

### **(7.4.1.10) Explain why this source is excluded**

*We do not currently monitor or measure fugitive emissions from HVAC, refrigeration equipment or process gases.*

## **Row 2**

### **(7.4.1.1) Source of excluded emissions**

*All categories of Scope 3 emissions relevant to Danaher are excluded.*

### **(7.4.1.2) Scope(s) or Scope 3 category(ies)**

*Select all that apply*

Scope 3: Purchased goods and services

Scope 3: Capital goods

Scope 3: Upstream transportation and distribution

Scope 3: Use of sold products

### **(7.4.1.6) Relevance of Scope 3 emissions from this source**

*Select from:*

Emissions are relevant but not yet calculated

### (7.4.1.9) Estimated percentage of total Scope 3 emissions this excluded source represents

100

### (7.4.1.10) Explain why this source is excluded

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

### (7.4.1.11) Explain how you estimated the percentage of emissions this excluded source represents

*All categories of Scope 3 emissions relevant to Danaher are excluded.*

*[Add row]*

## (7.5) Provide your base year and base year emissions.

### Scope 1

#### (7.5.1) Base year end

12/31/2021

#### (7.5.2) Base year emissions (metric tons CO<sub>2</sub>e)

112344

#### (7.5.3) Methodological details

*In 2021, Danaher collected data from sources owned or controlled for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of Scope 1 GHG emissions. This total also includes mobile sources (aviation and fleet vehicles).*

### Scope 2 (location-based)

#### (7.5.1) Base year end

12/31/2021

## (7.5.2) Base year emissions (metric tons CO<sub>2</sub>e)

182822

## (7.5.3) Methodological details

*In 2021, Danaher collected data from facilities owned or leased for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of the Scope 2 GHG emissions from our facility-based sources.*

### Scope 2 (market-based)

## (7.5.1) Base year end

12/31/2021

## (7.5.2) Base year emissions (metric tons CO<sub>2</sub>e)

189411

## (7.5.3) Methodological details

*In 2021, Danaher collected data from facilities owned or leased for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of the Scope 2 GHG emissions from our facility-based sources.*

### Scope 3 category 1: Purchased goods and services

## (7.5.1) Base year end

12/31/2021

## (7.5.3) Methodological details

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 2: Capital goods**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 4: Upstream transportation and distribution**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*



## Scope 3 category 5: Waste generated in operations

### (7.5.1) Base year end

12/31/2021

### (7.5.3) Methodological details

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## Scope 3 category 6: Business travel

### (7.5.1) Base year end

12/31/2021

### (7.5.3) Methodological details

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## Scope 3 category 7: Employee commuting

### (7.5.1) Base year end

12/31/2021

### (7.5.3) Methodological details

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## Scope 3 category 8: Upstream leased assets

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 9: Downstream transportation and distribution**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 10: Processing of sold products**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 11: Use of sold products**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

### **Scope 3 category 12: End of life treatment of sold products**

#### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

### **Scope 3 category 13: Downstream leased assets**

#### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

### **Scope 3 category 14: Franchises**

#### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3 category 15: Investments**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3: Other (upstream)**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

## **Scope 3: Other (downstream)**

### **(7.5.1) Base year end**

12/31/2021

### **(7.5.3) Methodological details**

*Danaher's scope 3 GHG inventory has not been developed yet. In 2024, we are leveraging existing DBS tools (and developing new tools) to construct our Scope 3 inventory.*

*[Fixed row]*

## (7.6) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

### Reporting year

#### (7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

108279

#### (7.6.3) Methodological details

*In 2023, Danaher collected data from sources owned or controlled for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of Scope 1 GHG emissions. This total also includes mobile sources (aviation and fleet vehicles).*

### Past year 1

#### (7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

108151

#### (7.6.2) End date

12/31/2022

#### (7.6.3) Methodological details

*In 2022, Danaher collected data from sources owned or controlled for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of Scope 1 GHG emissions. This total also includes mobile sources (aviation and fleet vehicles).*

### Past year 2

#### (7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

112344

### (7.6.2) End date

12/31/2021

### (7.6.3) Methodological details

*In 2021, Danaher collected data from sources owned or controlled for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of Scope 1 GHG emissions. This total also includes mobile sources (aviation and fleet vehicles).  
[Fixed row]*

## (7.7) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

### Reporting year

#### (7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

195664

#### (7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e) (if applicable)

126916

### (7.7.4) Methodological details

*In 2023, Danaher collected data from facilities owned or leased for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of the Scope 2 GHG emissions from our facility-based sources.*

### Past year 1

#### (7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

198243

### (7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e) (if applicable)

174782

### (7.7.3) End date

12/31/2022

### (7.7.4) Methodological details

*In 2022, Danaher collected data from facilities owned or leased for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of the Scope 2 GHG emissions from our facility-based sources.*

## Past year 2

### (7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

189411

### (7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e) (if applicable)

182822

### (7.7.3) End date

12/31/2021

### (7.7.4) Methodological details

*In 2021, Danaher collected data from facilities owned or leased for the full reporting year that in aggregate account for approximately 96% of our total corporate-wide floor space. With respect to any locations that were within our operational control and for which data was not collected, we accounted for such locations by estimation using energy intensity values to account for 100% of the Scope 2 GHG emissions from our facility-based sources.*

[Fixed row]

## **(7.8) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.**

### **Purchased goods and services**

#### **(7.8.1) Evaluation status**

Select from:

Relevant, not yet calculated

#### **(7.8.5) Please explain**

*This category accounts for a material % of our overall estimated scope 3 GHG emissions.*

### **Capital goods**

#### **(7.8.1) Evaluation status**

Select from:

Relevant, not yet calculated

#### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

### **Fuel-and-energy-related activities (not included in Scope 1 or 2)**

#### **(7.8.1) Evaluation status**

Select from:

Not relevant, explanation provided

#### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*



## Upstream transportation and distribution

### (7.8.1) Evaluation status

Select from:

Relevant, not yet calculated

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Waste generated in operations

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Business travel

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Employee commuting

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Upstream leased assets

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Downstream transportation and distribution

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Processing of sold products

### (7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## **Use of sold products**

### **(7.8.1) Evaluation status**

Select from:

Relevant, not yet calculated

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## **End of life treatment of sold products**

### **(7.8.1) Evaluation status**

Select from:

Not relevant, explanation provided

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## **Downstream leased assets**

### **(7.8.1) Evaluation status**

Select from:

Not relevant, explanation provided

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## **Franchises**

### **(7.8.1) Evaluation status**

*Select from:*

Not relevant, explanation provided

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## **Investments**

### **(7.8.1) Evaluation status**

*Select from:*

Not relevant, explanation provided

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## **Other (upstream)**

### **(7.8.1) Evaluation status**

*Select from:*

Not relevant, explanation provided

### **(7.8.5) Please explain**

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

## Other (downstream)

### (7.8.1) Evaluation status

*Select from:*

Not relevant, explanation provided

### (7.8.5) Please explain

*This category accounts for an immaterial % of our overall estimated scope 3 GHG emissions.*

*[Fixed row]*

## (7.9) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	<i>Select from:</i> <input checked="" type="checkbox"/> No third-party verification or assurance
Scope 2 (location-based or market-based)	<i>Select from:</i> <input checked="" type="checkbox"/> No third-party verification or assurance
Scope 3	<i>Select from:</i> <input checked="" type="checkbox"/> No third-party verification or assurance

*[Fixed row]*

## (7.10) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Select from:

Decreased

**(7.10.1) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.**

**Change in renewable energy consumption**

**(7.10.1.1) Change in emissions (metric tons CO2e)**

47738

**(7.10.1.2) Direction of change in emissions**

Select from:

Decreased

**(7.10.1.3) Emissions value (percentage)**

29

**(7.10.1.4) Please explain calculation**

*Danaher increased the purchase of renewable energy with a "0" emission factor by 103,050 MMBtus.  
[Fixed row]*

**(7.10.2) Are your emissions performance calculations in 7.10 and 7.10.1 based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Select from:

Market-based

**(7.12) Are carbon dioxide emissions from biogenic carbon relevant to your organization?**

Select from:

No

**(7.15) Does your organization break down its Scope 1 emissions by greenhouse gas type?**

Select from:

No

**(7.16) Break down your total gross global Scope 1 and 2 emissions by country/area.**

### **Argentina**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

### **Australia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

107.34

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

1027.84

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1261.14

## **Austria**

### **(7.16.1) Scope 1 emissions (metric tons CO2e)**

887.35

### **(7.16.2) Scope 2, location-based (metric tons CO2e)**

574.52

### **(7.16.3) Scope 2, market-based (metric tons CO2e)**

121.38

## **Belgium**

### **(7.16.1) Scope 1 emissions (metric tons CO2e)**

295.97

### **(7.16.2) Scope 2, location-based (metric tons CO2e)**

734.18

### **(7.16.3) Scope 2, market-based (metric tons CO2e)**

76.09

## **Brazil**

### **(7.16.1) Scope 1 emissions (metric tons CO2e)**

0



**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Cambodia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Canada**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

528.67

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

184.09

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

312.34

## Chile

### (7.16.1) Scope 1 emissions (metric tons CO2e)

0

### (7.16.2) Scope 2, location-based (metric tons CO2e)

0

### (7.16.3) Scope 2, market-based (metric tons CO2e)

0

## China

### (7.16.1) Scope 1 emissions (metric tons CO2e)

1113.76

### (7.16.2) Scope 2, location-based (metric tons CO2e)

17320.6

### (7.16.3) Scope 2, market-based (metric tons CO2e)

12546.64

## Colombia

### (7.16.1) Scope 1 emissions (metric tons CO2e)

0

### (7.16.2) Scope 2, location-based (metric tons CO2e)

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Croatia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Czechia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0.08

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

507.04

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

675.1

## **Denmark**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

208.18

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

2234.86

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1657.86

**Egypt**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**Finland**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

1478.52

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1727.84

**France**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

1898.64

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

288.06

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

241.13

**Germany**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

13076.7

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

9761.11

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1122.98

**Greece**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Hungary**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **India**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

191.31

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

5103.89

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

5101.7

## Indonesia

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## Ireland

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

309.93

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

1438.88

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

2274.57

## Israel

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**Italy**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

284.53

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

64.29

**Japan**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

396.42

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

5542.7

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

6102.08



## Kazakhstan

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

0

(7.16.3) Scope 2, market-based (metric tons CO2e)

0

## Kenya

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

0

(7.16.3) Scope 2, market-based (metric tons CO2e)

0

## Kuwait

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Luxembourg**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Malaysia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Mexico**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

650.27

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

724.36

**Morocco**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**Netherlands**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

307.46

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

1007.3

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

164.61

**New Zealand**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

1.79

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

54.93

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0.43

**Norway**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**Oman**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Philippines**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Poland**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

388.8

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

2365.43

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

2982.58

## Portugal

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## Qatar

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## Republic of Korea

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Saudi Arabia**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

## **Singapore**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0.1

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

6977.21

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

7626.18

## Slovakia

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

0

(7.16.3) Scope 2, market-based (metric tons CO2e)

0

## South Africa

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

553.84

(7.16.3) Scope 2, market-based (metric tons CO2e)

577.5

## Spain

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)



63.86

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

147.03

**Sweden**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

58.21

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

21208.16

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

23643.07

**Switzerland**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

73.34

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

62.92

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

14.43

**Thailand**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**Turkey**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**United Arab Emirates**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

**United Kingdom of Great Britain and Northern Ireland**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

2498.43

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

7077.71

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

1034.97

**United States of America**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

85936.77

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

109161.27

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

56715.38

**Viet Nam**

**(7.16.1) Scope 1 emissions (metric tons CO2e)**

0

**(7.16.2) Scope 2, location-based (metric tons CO2e)**

0

**(7.16.3) Scope 2, market-based (metric tons CO2e)**

0

[Fixed row]

**(7.17) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.**

Select all that apply

By business division

**(7.17.1) Break down your total gross global Scope 1 emissions by business division.**

	Business division	Scope 1 emissions (metric ton CO2e)
Row 1	Biotechnology	30087
Row 2	Life Sciences	39277
Row 4	Diagnostics	33619

[Add row]

**(7.20) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

Select all that apply

By business division

**(7.20.1) Break down your total gross global Scope 2 emissions by business division.**

	Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Row 1	<i>Life Sciences</i>	67837	42527
Row 2	<i>Diagnostics</i>	50293	45593
Row 4	<i>Biotechnology</i>	75291	36740

[Add row]

**(7.22) Break down your gross Scope 1 and Scope 2 emissions between your consolidated accounting group and other entities included in your response.**

**Consolidated accounting group**

**(7.22.1) Scope 1 emissions (metric tons CO2e)**

108279

**(7.22.2) Scope 2, location-based emissions (metric tons CO2e)**

195664

**(7.22.3) Scope 2, market-based emissions (metric tons CO2e)**

126916

**(7.22.4) Please explain**

*Danaher's 2023 Scope 1 and 2 emissions disclosed herein are associated with the consolidated accounting group.*

## All other entities

### (7.22.1) Scope 1 emissions (metric tons CO2e)

0

### (7.22.2) Scope 2, location-based emissions (metric tons CO2e)

0

### (7.22.3) Scope 2, market-based emissions (metric tons CO2e)

0

### (7.22.4) Please explain

*No Scope 1 and 2 emissions disclosed herein are associated with any other entities.  
[Fixed row]*

## (7.23) Is your organization able to break down your emissions data for any of the subsidiaries included in your CDP response?

Select from:

No

## (7.29) What percentage of your total operational spend in the reporting year was on energy?

Select from:

Don't know

## (7.30) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired electricity	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired heat	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired steam	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired cooling	Select from: <input checked="" type="checkbox"/> No
Generation of electricity, heat, steam, or cooling	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

### (7.30.1) Report your organization's energy consumption totals (excluding feedstocks) in MWh.

#### Consumption of fuel (excluding feedstock)

##### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value

##### (7.30.1.2) MWh from renewable sources

0

### (7.30.1.3) MWh from non-renewable sources

507743.84

### (7.30.1.4) Total (renewable and non-renewable) MWh

507743.84

## Consumption of purchased or acquired electricity

### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value

### (7.30.1.2) MWh from renewable sources

147043.67

### (7.30.1.3) MWh from non-renewable sources

380933.68

### (7.30.1.4) Total (renewable and non-renewable) MWh

527977.35

## Consumption of purchased or acquired heat

### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value



**(7.30.1.2) MWh from renewable sources**

0

**(7.30.1.3) MWh from non-renewable sources**

41650.57

**(7.30.1.4) Total (renewable and non-renewable) MWh**

41650.57

**Consumption of purchased or acquired steam**

**(7.30.1.1) Heating value**

Select from:

Unable to confirm heating value

**(7.30.1.2) MWh from renewable sources**

0

**(7.30.1.3) MWh from non-renewable sources**

64335.28

**(7.30.1.4) Total (renewable and non-renewable) MWh**

64335.28

**Consumption of self-generated non-fuel renewable energy**

**(7.30.1.1) Heating value**

Select from:

Unable to confirm heating value

#### (7.30.1.2) MWh from renewable sources

4695.63

#### (7.30.1.4) Total (renewable and non-renewable) MWh

4695.63

### Total energy consumption

#### (7.30.1.1) Heating value

Select from:

Unable to confirm heating value

#### (7.30.1.2) MWh from renewable sources

151739.3

#### (7.30.1.3) MWh from non-renewable sources

994663.37

#### (7.30.1.4) Total (renewable and non-renewable) MWh

1146402.68

[Fixed row]

### (7.30.6) Select the applications of your organization's consumption of fuel.

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	Select from: <input checked="" type="checkbox"/> No
Consumption of fuel for the generation of heat	Select from: <input checked="" type="checkbox"/> Yes
Consumption of fuel for the generation of steam	Select from: <input checked="" type="checkbox"/> No
Consumption of fuel for the generation of cooling	Select from: <input checked="" type="checkbox"/> No
Consumption of fuel for co-generation or tri-generation	Select from: <input checked="" type="checkbox"/> No

[Fixed row]

**(7.30.7) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.**

### Sustainable biomass

#### (7.30.7.1) Heating value

Select from:

Unable to confirm heating value

#### (7.30.7.2) Total fuel MWh consumed by the organization

0

#### (7.30.7.8) Comment

N/A

## Other biomass

### (7.30.7.1) Heating value

Select from:

Unable to confirm heating value

### (7.30.7.2) Total fuel MWh consumed by the organization

0

### (7.30.7.8) Comment

N/A

## Other renewable fuels (e.g. renewable hydrogen)

### (7.30.7.1) Heating value

Select from:

Unable to confirm heating value

### (7.30.7.2) Total fuel MWh consumed by the organization

0

### (7.30.7.8) Comment

N/A

## Coal

### (7.30.7.1) Heating value

Select from:

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

0

**(7.30.7.8) Comment**

N/A

**Oil**

**(7.30.7.1) Heating value**

Select from:

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

93787574.25

**(7.30.7.8) Comment**

*Includes Gasoline and Diesel*

**Gas**

**(7.30.7.1) Heating value**

Select from:

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

299513.4

**(7.30.7.8) Comment**

*Natural Gas and Propane*

**Other non-renewable fuels (e.g. non-renewable hydrogen)**

**(7.30.7.1) Heating value**

*Select from:*

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

0

**(7.30.7.8) Comment**

*N/A*

**Total fuel**

**(7.30.7.1) Heating value**

*Select from:*

Unable to confirm heating value

**(7.30.7.2) Total fuel MWh consumed by the organization**

94087087.65

**(7.30.7.8) Comment**

*No additional comments*

*[Fixed row]*

**(7.30.9) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.**

## **Electricity**

**(7.30.9.1) Total Gross generation (MWh)**

4695.63

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

4695.63

**(7.30.9.3) Gross generation from renewable sources (MWh)**

4695.63

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

4695.63

## **Heat**

**(7.30.9.1) Total Gross generation (MWh)**

0

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

0

**(7.30.9.3) Gross generation from renewable sources (MWh)**

0

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

0

### **Steam**

**(7.30.9.1) Total Gross generation (MWh)**

0

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

0

**(7.30.9.3) Gross generation from renewable sources (MWh)**

0

**(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)**

0

### **Cooling**

**(7.30.9.1) Total Gross generation (MWh)**

0

**(7.30.9.2) Generation that is consumed by the organization (MWh)**

0

**(7.30.9.3) Gross generation from renewable sources (MWh)**



0

#### (7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)

0

[Fixed row]

**(7.30.14) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or near-zero emission factor in the market-based Scope 2 figure reported in 7.7.**

#### Row 1

##### (7.30.14.1) Country/area

Select from:

Germany

##### (7.30.14.2) Sourcing method

Select from:

Purchase from an on-site installation owned by a third party (on-site PPA)

##### (7.30.14.3) Energy carrier

Select from:

Electricity

##### (7.30.14.4) Low-carbon technology type

Select from:

Fossil-fuel plants fitted with CCS

##### (7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

**(7.30.14.6) Tracking instrument used**

Select from:

No instrument used

**(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute**

Select from:

Germany

**(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?**

Select from:

No

**(7.30.14.10) Comment**

No additional comments  
[Add row]

**(7.30.16) Provide a breakdown by country/area of your electricity/heat/steam/cooling consumption in the reporting year.**

**Argentina**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Australia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

5304.99

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

5304.99

**Austria**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

890

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

273.74

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

1251.45

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

2415.19

**Belgium**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

4848.26

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

4848.26

## **Brazil**

(7.30.16.1) Consumption of purchased electricity (MWh)

0

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

0.00

## **Cambodia**

(7.30.16.1) Consumption of purchased electricity (MWh)

0

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Canada**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

23065.38

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

23065.38

## Chile

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## China

**(7.30.16.1) Consumption of purchased electricity (MWh)**

94440

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

5476.71

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

99916.71

**Colombia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Croatia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0



**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Czechia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

3161

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

1589.53

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

4750.53

## Denmark

### (7.30.16.1) Consumption of purchased electricity (MWh)

1583.56

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

20953.19

### (7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

### (7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

22536.75

## Egypt

### (7.30.16.1) Consumption of purchased electricity (MWh)

0

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## **Finland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

13815.01

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

17007.35

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

30822.36

## **France**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

18553.12

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

18553.12

## **Germany**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

5110.47

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

265.82

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

13006.18

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

18382.47

**Greece**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Hungary**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**India**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

23945.99

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

2926.27

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

26872.26

**Indonesia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Ireland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

15265.52

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

10174.65

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

25440.17

**Israel**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Italy**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

458.59

**(7.30.16.2) Consumption of self-generated electricity (MWh)**



550.87

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

1009.46

**Japan**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

40075.24

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

628.13

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

40703.37

## Kazakhstan

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## Kenya

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Kuwait**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Luxembourg**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Malaysia**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## Mexico

### (7.30.16.1) Consumption of purchased electricity (MWh)

5361.13

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

### (7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

### (7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

5361.13

## Morocco

### (7.30.16.1) Consumption of purchased electricity (MWh)

0

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## **Netherlands**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

1527.5

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

1527.50

## **New Zealand**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

13.64

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

13.64

## **Norway**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Oman**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Philippines**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0



**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Poland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

12221.91

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

12221.91

**Portugal**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

**Qatar**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

0.00

**Republic of Korea**

(7.30.16.1) Consumption of purchased electricity (MWh)

0

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

0.00

**Saudi Arabi**

(7.30.16.1) Consumption of purchased electricity (MWh)

0

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## **Singapore**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

61199.9

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

61199.90

## Slovakia

### (7.30.16.1) Consumption of purchased electricity (MWh)

0

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

### (7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

### (7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

0.00

## South Africa

### (7.30.16.1) Consumption of purchased electricity (MWh)

2067.03

### (7.30.16.2) Consumption of self-generated electricity (MWh)

0

### (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

2067.03

**Spain**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

1425.74

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

1425.74

**Sweden**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

25480.32

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

43.23

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

302215.33

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

327738.88

**Switzerland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

877.27

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

139.1

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

## Thailand

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

## Turkey

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**



0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

### **United Arab Emirates**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

### **United Kingdom of Great Britain and Northern Ireland**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

9897.43

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

1159.45

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

11056.88

**United States of America**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

937574.26

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

937574.26

**Viet Nam**

**(7.30.16.1) Consumption of purchased electricity (MWh)**

0

**(7.30.16.2) Consumption of self-generated electricity (MWh)**

0

**(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)**

0

**(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)**

0

**(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)**

0.00

[Fixed row]

**(7.45) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.**

**Row 1**

**(7.45.1) Intensity figure**

0.0000099

**(7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)**

235195

**(7.45.3) Metric denominator**

Select from:

unit total revenue

**(7.45.4) Metric denominator: Unit total**

23890000000

**(7.45.5) Scope 2 figure used**

Select from:

Market-based

**(7.45.6) % change from previous year**

8.65

**(7.45.7) Direction of change**

Select from:

Decreased

**(7.45.8) Reasons for change**

Select all that apply

Other emissions reduction activities

**(7.45.9) Please explain**

We have leveraged our legacy DBS tools and operating company best practices to create a suite of EHS-specific tools to manage ergonomics, energetics, exposure and environmental compliance, and reduce energy and water consumption and waste generation. The DBS Energy Management Toolkit guides facility-level teams in identifying, prioritizing and implementing measures that improve energy efficiency and reduce GHG emissions. Our teams use the toolkit to establish a thorough understanding of energy consumption and identify areas for improvement in the form of an “opportunity assessment.” Next, the teams develop energy management action plans to be implemented using a variety of DBS tools, based on the following framework: *Envision*: Collect and analyze data relating to electricity and natural gas usage, air line leaks, insulation and fuel types. Establish long-term and short-term reduction goals. Establish clear roles and responsibilities. *Investigate*: Go to gembā—the physical location where work gets done—to identify and map all systems, processes and pieces of equipment that use electricity, natural gas, other forms of fuel or air, or contain insulation. Use the guidelines and checklists in the Toolkit to identify and prioritize opportunities for improvement and develop an action plan. *Implement*: Systematically execute the action plan. Measure the impact and track results. *Sustain*: Monitor performance at regular intervals, keep stakeholders engaged and add new opportunities for impact to the action plan.

[Add row]

### **(7.53) Did you have an emissions target that was active in the reporting year?**

Select all that apply

Absolute target

#### **(7.53.1) Provide details of your absolute emissions targets and progress made against those targets.**

##### **Row 1**

##### **(7.53.1.1) Target reference number**

Select from:

Abs 1

##### **(7.53.1.2) Is this a science-based target?**

Select from:

Yes, we consider this a science-based target, and we have committed to seek validation of this target by the Science Based Targets initiative in the next two years

##### **(7.53.1.4) Target ambition**

Select from:

1.5°C aligned

#### (7.53.1.5) Date target was set

10/05/2022

#### (7.53.1.6) Target coverage

Select from:

Organization-wide

#### (7.53.1.7) Greenhouse gases covered by target

Select all that apply

Carbon dioxide (CO2)

#### (7.53.1.8) Scopes

Select all that apply

Scope 1

Scope 2

#### (7.53.1.9) Scope 2 accounting method

Select from:

Market-based

#### (7.53.1.11) End date of base year

12/31/2021

#### (7.53.1.12) Base year Scope 1 emissions covered by target (metric tons CO2e)

112344

**(7.53.1.13) Base year Scope 2 emissions covered by target (metric tons CO2e)**

182822

**(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)**

0.000

**(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)**

295166.000

**(7.53.1.33) Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1**

100

**(7.53.1.34) Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2**

100

**(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes**

100

**(7.53.1.54) End date of target**

12/31/2032

**(7.53.1.55) Targeted reduction from base year (%)**

50.4

**(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)**

146402.336

### (7.53.1.57) Scope 1 emissions in reporting year covered by target (metric tons CO2e)

108279

### (7.53.1.58) Scope 2 emissions in reporting year covered by target (metric tons CO2e)

126916

### (7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)

235195.000

### (7.53.1.78) Land-related emissions covered by target

Select from:

No, it does not cover any land-related emissions (e.g. non-FLAG SBT)

### (7.53.1.79) % of target achieved relative to base year

40.31

### (7.53.1.80) Target status in reporting year

Select from:

Underway

### (7.53.1.82) Explain target coverage and identify any exclusions

*This is a company-wide target. Scope 3 GHG emissions are not included. In 2024, we are leveraging existing DBS tools and developing new tools to construct our Scope 3 inventory. We also anticipate relying on DBS to develop our roadmap for how to achieve net-zero value chain emissions. We expect to share more information on our Scope 3 inventory, reduction goal and roadmap in our 2025 Sustainability Report.*

### (7.53.1.83) Target objective

*Our planet is facing unprecedented environmental challenges, and we know that human health is inextricably linked to the health of our planet. Our commitment to protecting the environment and precious natural resources for future generations is core to our overall sustainability strategy.*



### **(7.53.1.84) Plan for achieving target, and progress made to the end of the reporting year**

*In 2023, we developed a strategic Decarbonization Roadmap that strives to leverage both our scale and our decentralized operating model to cost-effectively achieve our Scope 1 and 2 GHG emissions reduction goal. The roadmap breaks down our reduction goal into shorter time periods and for each time period (1) identifies the percentage of our targeted GHG emission reduction allocated to each of our business segments as well as an indicative breakdown of how much each “reduction lever” (e.g., improving operating efficiency, vehicle fleet electrification, and renewable energy procurement) would contribute to the segment’s targeted reduction, and (2) estimates the anticipated cost (and if applicable, savings) attributable to the targeted reductions.*

### **(7.53.1.85) Target derived using a sectoral decarbonization approach**

Select from:

No

[Add row]

### **(7.54) Did you have any other climate-related targets that were active in the reporting year?**

Select all that apply

No other climate-related targets

### **(7.55) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Select from:

Yes

#### **(7.55.1) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO<sub>2</sub>e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation	140	`Numeric input
To be implemented	42	8883
Implementation commenced	2	1179
Implemented	121	7180
Not to be implemented	12	`Numeric input

[Fixed row]

**(7.55.2) Provide details on the initiatives implemented in the reporting year in the table below.**

### Row 1

#### (7.55.2.1) Initiative category & Initiative type

##### Energy efficiency in buildings

Heating, Ventilation and Air Conditioning (HVAC)

#### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

2581

#### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 1

Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

1233918

#### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

9791321

#### (7.55.2.7) Payback period

Select from:

1-3 years

#### (7.55.2.8) Estimated lifetime of the initiative

Select from:

11-15 years

#### (7.55.2.9) Comment

*No additional comment*

### Row 2

#### (7.55.2.1) Initiative category & Initiative type

**Low-carbon energy generation**

Solar PV

### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

1770

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 2 (location-based)

### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

498527

### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

2411047

### (7.55.2.7) Payback period

Select from:

4-10 years

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

21-30 years

### (7.55.2.9) Comment

No additional comment

### Row 3

#### (7.55.2.1) Initiative category & Initiative type

##### Energy efficiency in production processes

- Process optimization

#### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

857

#### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

*Select all that apply*

- Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

*Select from:*

- Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

138839

#### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

5518

#### (7.55.2.7) Payback period

*Select from:*

- <1 year

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

3-5 years

### (7.55.2.9) Comment

No additional comment

## Row 4

### (7.55.2.1) Initiative category & Initiative type

**Energy efficiency in buildings**

Lighting

### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

628

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 2 (market-based)

### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

173553

### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

502606

### (7.55.2.7) Payback period

Select from:

1-3 years

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

11-15 years

### (7.55.2.9) Comment

*No additional comment*

## Row 5

### (7.55.2.1) Initiative category & Initiative type

**Energy efficiency in production processes**

Compressed air

### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

430

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 2 (market-based)

#### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

#### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

201366

#### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

295100

#### (7.55.2.7) Payback period

Select from:

1-3 years

#### (7.55.2.8) Estimated lifetime of the initiative

Select from:

16-20 years

#### (7.55.2.9) Comment

*No additional comment*

### Row 6

#### (7.55.2.1) Initiative category & Initiative type

**Company policy or behavioral change**

Resource efficiency



### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

394

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

- Scope 1
- Scope 2 (market-based)

### (7.55.2.4) Voluntary/Mandatory

Select from:

- Voluntary

### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

117197

### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

17095

### (7.55.2.7) Payback period

Select from:

- <1 year

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

- 3-5 years

### (7.55.2.9) Comment

No additional comment

## Row 7

### (7.55.2.1) Initiative category & Initiative type

#### Energy efficiency in production processes

Motors and drives

### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

282

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 2 (market-based)

### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

158797

### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

590306

### (7.55.2.7) Payback period

Select from:

4-10 years

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

6-10 years

### (7.55.2.9) Comment

*No additional comment*

## Row 8

### (7.55.2.1) Initiative category & Initiative type

**Energy efficiency in production processes**

Machine/equipment replacement

### (7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

175

### (7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

Scope 2 (market-based)

### (7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

### (7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

400000

### (7.55.2.6) Investment required (unit currency – as specified in C0.4)

1381500

### (7.55.2.7) Payback period

Select from:

1-3 years

### (7.55.2.8) Estimated lifetime of the initiative

Select from:

6-10 years

### (7.55.2.9) Comment

No additional comment

[Add row]

## (7.55.3) What methods do you use to drive investment in emissions reduction activities?

### Row 1

#### (7.55.3.1) Method

Select from:

Other :Opportunity identification using Danaher Business Systems (DBS) tools

#### (7.55.3.2) Comment

*Every day around the world, at all levels of our organization, our teams are leveraging the full breadth of DBS to reduce the environmental impact of our operations and products. This includes the foundational tools and processes known as the DBS Fundamentals—which are applicable for to every associate and business function—as well as domain-specific tools we have developed with the DBS Office focused on reducing our energy and water consumption and waste generation. We*

are developing a strategic roadmap, called the Decarbonization Roadmap, to break down our 2032 emissions reduction goal into short and intermediary time periods, with actionable tasks specific to each of our operating companies, business functions and geographies. The roadmap helps our teams identify and prioritize the “reduction levers” that can be applied (e.g., electrification and alternative fuels, renewable energy procurement, fleet conversion and operational efficiency), taking into account availability, effectiveness and net cost. We also expect to develop and incorporate a tool to assess the decarbonization opportunities and costs of businesses we acquire. The decarbonization roadmap strives to leverage Danaher’s scale as well as our decentralized operating model—maximizing potential cost efficiencies while factoring in each operating company’s particular circumstances. Our goal is a strategic, tailored approach that enables us to pursue our emissions reduction goal in a sustainable, cost-effective way.

[Add row]

**(7.73) Are you providing product level data for your organization’s goods or services?**

Select from:

No, I am not providing data

**(7.74) Do you classify any of your existing goods and/or services as low-carbon products?**

Select from:

No

**(7.79) Has your organization canceled any project-based carbon credits within the reporting year?**

Select from:

No

## C9. Environmental performance - Water security

### (9.1) Are there any exclusions from your disclosure of water-related data?

Select from:

No

### (9.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

#### Water withdrawals – total volumes

##### (9.2.1) % of sites/facilities/operations

Select from:

76-99

##### (9.2.2) Frequency of measurement

Select from:

Monthly

##### (9.2.3) Method of measurement

*Meter records, purchase records or engineering estimates are accepted methods of measurement.*

##### (9.2.4) Please explain

*For reporting year 2023, Danaher collected water withdrawal data from facilities that were within our operational control and accounted for approximately 96% of our total owned and leased floor space. We extrapolated the data collected to account for any facilities owned or leased for the full reporting year for which data was not collected to account for 100% of our facilities. We collect this data from facility personnel on an ongoing basis via an online data management platform.*

#### Water withdrawals – volumes by source

### (9.2.1) % of sites/facilities/operations

Select from:

76-99

### (9.2.2) Frequency of measurement

Select from:

Monthly

### (9.2.3) Method of measurement

*Meter records, purchase records or engineering estimates are accepted methods of measurement.*

### (9.2.4) Please explain

*For reporting year 2023, Danaher collected water withdrawal data from facilities that were within our operational control and accounted for approximately 96% of our total owned and leased floor space. We extrapolated the data collected to account for any facilities owned or leased for the full reporting year for which data was not collected to account for 100% of our facilities. We collect this data from facility personnel on an ongoing basis via an online data management platform.*

## Water withdrawals quality

### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

### (9.2.4) Please explain

*Quality of water withdrawals is not monitored.*

## Water discharges – total volumes

### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

#### (9.2.4) Please explain

*Total volume of water discharges is not regularly monitored and measured at the corporate level. Certain of our sites report this data voluntarily.*

### Water discharges – volumes by destination

#### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

#### (9.2.4) Please explain

*Volume of water discharges by destination is not monitored.*

### Water discharges – volumes by treatment method

#### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

#### (9.2.4) Please explain

*Volume of water discharges by treatment method is not monitored.*

### Water discharge quality – by standard effluent parameters

#### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored



#### **(9.2.4) Please explain**

*Water discharge quality is not monitored.*

#### **Water discharge quality – emissions to water (nitrates, phosphates, pesticides, and/or other priority substances)**

#### **(9.2.1) % of sites/facilities/operations**

*Select from:*

Not monitored

#### **(9.2.4) Please explain**

*Water discharge quality is not monitored.*

#### **Water discharge quality – temperature**

#### **(9.2.1) % of sites/facilities/operations**

*Select from:*

Not monitored

#### **(9.2.4) Please explain**

*Water discharge quality is not monitored.*

#### **Water consumption – total volume**

#### **(9.2.1) % of sites/facilities/operations**

*Select from:*

76-99

#### **(9.2.2) Frequency of measurement**

Select from:

Monthly

### (9.2.3) Method of measurement

*Actual invoices or Meter Readings*

### (9.2.4) Please explain

*Total volume of water discharges are not regularly monitored and measured at the corporate level, therefore we do not calculate total volume of water consumption.*

## Water recycled/reused

### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

### (9.2.4) Please explain

*Recycled/reused water is not monitored.*

## The provision of fully-functioning, safely managed WASH services to all workers

### (9.2.1) % of sites/facilities/operations

Select from:

Not monitored

### (9.2.4) Please explain

*The provision of fully-functioning, safely managed WASH services to all workers is not monitored.*

*[Fixed row]*

**(9.2.2) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change?**

### **Total withdrawals**

#### **(9.2.2.1) Volume (megaliters/year)**

5562.08

#### **(9.2.2.2) Comparison with previous reporting year**

Select from:

Lower

#### **(9.2.2.3) Primary reason for comparison with previous reporting year**

Select from:

Increase/decrease in business activity

#### **(9.2.2.4) Five-year forecast**

Select from:

Unknown

#### **(9.2.2.5) Primary reason for forecast**

Select from:

Unknown

#### **(9.2.2.6) Please explain**

*We continue to improve our methodology for collecting actual water withdrawal activity data from our sites. For reporting year 2023, Danaher collected withdrawal data by source (to include ground water, surface water, municipal sources and other sources) from facilities that were within our operational control and accounted for approximately 96% of our total owned and leased floor space. We extrapolated the data collected to account for any facilities owned or leased for the full reporting*

year for which data was not collected to account for 100% of our facilities. We collect this data from facility personnel on an ongoing basis via an online data management platform.

## Total discharges

### (9.2.2.1) Volume (megaliters/year)

0

### (9.2.2.2) Comparison with previous reporting year

Select from:

About the same

### (9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Unknown

### (9.2.2.4) Five-year forecast

Select from:

Unknown

### (9.2.2.5) Primary reason for forecast

Select from:

Unknown

### (9.2.2.6) Please explain

Total volume of water discharges is not regularly monitored and measured at the corporate level. Certain of our sites report this data voluntarily.

## Total consumption

### (9.2.2.1) Volume (megaliters/year)

5562.08

### (9.2.2.2) Comparison with previous reporting year

Select from:

Lower

### (9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

### (9.2.2.4) Five-year forecast

Select from:

Unknown

### (9.2.2.5) Primary reason for forecast

Select from:

Unknown

### (9.2.2.6) Please explain

*Total volume of water discharges are not regularly monitored and measured at the corporate level, therefore we do not calculate total volume of water consumption for Danaher.*

*[Fixed row]*

**(9.2.4) Indicate whether water is withdrawn from areas with water stress, provide the volume, how it compares with the previous reporting year, and how it is forecasted to change.**

#### (9.2.4.1) Withdrawals are from areas with water stress

Select from:

Yes

#### (9.2.4.2) Volume withdrawn from areas with water stress (megaliters)

856

#### (9.2.4.3) Comparison with previous reporting year

Select from:

About the same

#### (9.2.4.4) Primary reason for comparison with previous reporting year

Select from:

Other, please specify :The % withdrawn from areas of water stress in 2023 remained about the same compared to 2022.

#### (9.2.4.5) Five-year forecast

Select from:

Unknown

#### (9.2.4.6) Primary reason for forecast

Select from:

Unknown

#### (9.2.4.7) % of total withdrawals that are withdrawn from areas with water stress

15.39

#### (9.2.4.8) Identification tool

Select all that apply

WRI Aqueduct

#### (9.2.4.9) Please explain

*Given the essential role Danaher plays in the water ecosystem, assessing water risk in our operations and supply chain is important. We use the World Resource Institute's Aqueduct Water Risk Atlas to assess the level of water risk attendant to each of our sites worldwide.*

*[Fixed row]*

#### (9.2.7) Provide total water withdrawal data by source.

**Fresh surface water, including rainwater, water from wetlands, rivers, and lakes**

##### (9.2.7.1) Relevance

Select from:

Relevant

##### (9.2.7.2) Volume (megaliters/year)

698.51

##### (9.2.7.3) Comparison with previous reporting year

Select from:

Lower

##### (9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Change in accounting methodology

##### (9.2.7.5) Please explain

*The volume reported here includes surface and groundwater.*

## **Brackish surface water/Seawater**

### **(9.2.7.1) Relevance**

*Select from:*

Not relevant

### **(9.2.7.5) Please explain**

*Our operations do not withdrawal water from this source.*

## **Groundwater – renewable**

### **(9.2.7.1) Relevance**

*Select from:*

Relevant

### **(9.2.7.2) Volume (megaliters/year)**

332.6

### **(9.2.7.3) Comparison with previous reporting year**

*Select from:*

This is our first year of measurement

### **(9.2.7.4) Primary reason for comparison with previous reporting year**

*Select from:*

Change in accounting methodology

### **(9.2.7.5) Please explain**



*The volume reported here includes consumed groundwater.*

## **Groundwater – non-renewable**

### **(9.2.7.1) Relevance**

*Select from:*

Not relevant

### **(9.2.7.5) Please explain**

*Surface and non-renewable groundwater withdrawals are combined in our facilities' data reporting, so we do not have separate totals for this source.*

## **Produced/Entrained water**

### **(9.2.7.1) Relevance**

*Select from:*

Not relevant

### **(9.2.7.5) Please explain**

*Volume of produced/entrained water is not monitored.*

## **Third party sources**

### **(9.2.7.1) Relevance**

*Select from:*

Relevant

### **(9.2.7.2) Volume (megaliters/year)**

4531

### (9.2.7.3) Comparison with previous reporting year

Select from:

About the same

### (9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Other, please specify :About the same.

### (9.2.7.5) Please explain

*The volume reported here includes purchased and municipal sources.*

*[Fixed row]*

**(9.3) In your direct operations and upstream value chain, what is the number of facilities where you have identified substantive water-related dependencies, impacts, risks, and opportunities?**

## Direct operations

### (9.3.1) Identification of facilities in the value chain stage

Select from:

No, we have not assessed this value chain stage for facilities with water-related dependencies, impacts, risks, and opportunities, and are not planning to do so in the next 2 years

### (9.3.4) Please explain

*Danaher leverages the DBS Water Stewardship Tool to guide facility-level teams in evaluating current-state water consumption and risk using the WRI Aqueduct Water Risk Atlas; identifying, prioritizing and implementing measures that improve water use efficiency and optimize re-use and recycling; and developing and implementing a comprehensive water stewardship strategy. Application of the tool is intended to facilitate a business-focused understanding and mitigation of water-related market, reputational and operational risks.*

## Upstream value chain

### (9.3.1) Identification of facilities in the value chain stage

Select from:

- No, we have not assessed this value chain stage for facilities with water-related dependencies, impacts, risks, and opportunities, and are not planning to do so in the next 2 years

### (9.3.4) Please explain

Danaher's DBS Water Stewardship Tool focuses on Danaher's direct operations.

[Fixed row]

### (9.5) Provide a figure for your organization's total water withdrawal efficiency.

	Revenue (currency)	Total water withdrawal efficiency	Anticipated forward trend
	23890000000	4295155.77	We anticipate Danaher's total water withdrawal efficiency to remain about the same.

[Fixed row]

### (9.13) Do any of your products contain substances classified as hazardous by a regulatory authority?

	Products contain hazardous substances	Comment
	Select from: <input checked="" type="checkbox"/> Unknown	Danaher does not monitor this at the corporate level.

[Fixed row]

## **(9.14) Do you classify any of your current products and/or services as low water impact?**

### **(9.14.1) Products and/or services classified as low water impact**

Select from:

No, and we do not plan to address this within the next two years

### **(9.14.3) Primary reason for not classifying any of your current products and/or services as low water impact**

Select from:

Important but not an immediate business priority

### **(9.14.4) Please explain**

*In 2023, Danaher updated the DBS tools that govern how we develop commercial strategy, discern customer insights, and define, test, design and launch products to specifically prompt consideration of customer sustainability needs at key junctures in the process. Our product design and launch tool updates help ensure that sustainability is embedded in the entire product realization value stream, from concept to delivery. This includes consideration of sustainability matters across the entire life cycle of the product, from manufacturing, packaging and distribution to use. It also includes consideration of how to define the sustainability value proposition and how it will be communicated to customers.*

[Fixed row]

## **(9.15) Do you have any water-related targets?**

Select from:

No, and we do not plan to within the next two years

## **(9.15.3) Why do you not have water-related target(s) and what are your plans to develop these in the future?**

### **(9.15.3.1) Primary reason**

Select from:

Important but not an immediate business priority

### (9.15.3.2) Please explain

*Danaher Corporation does not set or monitor a company-wide, water-related target or goal. Certain of Danaher's Operating Companies have set water-related goals. The following are examples of water-related goals set by our Operating Companies: Pall Corporation has set a goal to reduce water consumption by 15% (normalized to revenue) at the three Pall sites that fall within the top 40% of water risk. This water reduction goal has a baseline year of 2020 and an end year of 2024. Cytiva has set a target for 15% improvement in water efficiency across operations by 2025, with a baseline year of 2019.*

*[Fixed row]*

## C11. Environmental performance - Biodiversity

**(11.2) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?**

	<b>Actions taken in the reporting period to progress your biodiversity-related commitments</b>
	<i>Select from:</i> <input checked="" type="checkbox"/> No, and we do not plan to undertake any biodiversity-related actions

*[Fixed row]*

**(11.3) Does your organization use biodiversity indicators to monitor performance across its activities?**

	<b>Does your organization use indicators to monitor biodiversity performance?</b>
	<i>Select from:</i> <input checked="" type="checkbox"/> No

*[Fixed row]*

**(11.4) Does your organization have activities located in or near to areas important for biodiversity in the reporting year?**

	Indicate whether any of your organization's activities are located in or near to this type of area important for biodiversity	Comment
Legally protected areas	Select from: <input checked="" type="checkbox"/> Not assessed	<i>We do not plan to undertake any biodiversity-related actions.</i>
UNESCO World Heritage sites	Select from: <input checked="" type="checkbox"/> Not assessed	<i>We do not plan to undertake any biodiversity-related actions.</i>
UNESCO Man and the Biosphere Reserves	Select from: <input checked="" type="checkbox"/> Not assessed	<i>We do not plan to undertake any biodiversity-related actions.</i>
Ramsar sites	Select from: <input checked="" type="checkbox"/> Not assessed	<i>We do not plan to undertake any biodiversity-related actions.</i>
Key Biodiversity Areas	Select from: <input checked="" type="checkbox"/> Not assessed	<i>We do not plan to undertake any biodiversity-related actions.</i>
Other areas important for biodiversity	Select from: <input checked="" type="checkbox"/> Not assessed	<i>We do not plan to undertake any biodiversity-related actions.</i>

[Fixed row]

### C13. Further information & sign off

**(13.1) Indicate if any environmental information included in your CDP response (not already reported in 7.9.1/2/3, 8.9.1/2/3/4, and 9.3.2) is verified and/or assured by a third party?**

	Other environmental information included in your CDP response is verified and/or assured by a third party	Primary reason why other environmental information included in your CDP response is not verified and/or assured by a third	Explain why other environmental information included in your CDP response is not verified and/or assured by a third party
	<i>Select from:</i> <input checked="" type="checkbox"/> No, but we plan to obtain third-party verification/assurance of other environmental information in our CDP response within the next two years	<i>Select from:</i> <input checked="" type="checkbox"/> Not an immediate strategic priority	<i>Verification/assurance of environmental information included in this response by a third party is important but not an immediate strategic priority.</i>

*[Fixed row]*

**(13.2) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.**

#### **(13.2.1) Additional information**

*Danaher's 2024 Sustainability Report conveys the depth and scope of Danaher's sustainability program and highlights important milestones the Company achieved during the past year.*

#### **(13.2.2) Attachment (optional)**

*Danaher 2024 Sustainability Report.pdf*

*[Fixed row]*

**(13.3) Provide the following information for the person that has signed off (approved) your CDP response.**



### (13.3.1) Job title

*Senior Vice President & General Counsel*

### (13.3.2) Corresponding job category

*Select from:*

General Counsel

*[Fixed row]*